

DANIEL JAMES OSTERGAARD

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Curriculum Vitae

Experience Overview

- Senior Homeland Security Appointee
- Policy and Research Think-Tank Director
- Global Consulting Entrepreneur
- Seagoing U.S. Coast Guard Commanding Officer
- Farmer and Rancher

Education Overview

- PhD Student (International Business)
- Harvard Kennedy School of Government (Master of Public Administration)
- U. S. Naval War College (Master of Arts in National Security & Strategic Studies)
- U. S. Coast Guard Academy (Bachelor of Science in Government)

PROFESSIONAL EXPERIENCE:

Center for Energy and Strategic Resources Director

- Establishing a new international research center focused on national security, energy and strategic resources with Artis Research and Risk Modeling.
- Washington, D.C., January 2011 to present

Institute for the Economy and the Future Director

- Led economic transformation and development policy think tank for western region of North Carolina; oversaw economic development research and outreach efforts.
- Developed and taught classes in international business and homeland security at Western Carolina University.
- Cullowhee, North Carolina, November 2007 to July 2010

Pelorus Enterprises, LLC President and Founder

- Founded international consulting firm designed to create sustainable economic development opportunities within the U.S. and globally. In the business of “in-sourcing” jobs to the U.S. while creating global bizdev opportunities.
- Firm provided business development, governmental relations, training and marketing consulting..
- Washington, D.C., May 2006 to December 2007

Homeland Security Advisory Council Executive Director U.S. Department of Homeland Security

- Provided strategic advice and recommendations to the Secretary of Homeland Security on national policy: critical infrastructure, information security, weapons of mass destruction; intelligence/information sharing with private sector and state, tribal, local governments; and a WMD defense-in-depth architecture.
- Created and led inter-agency policy recommendation development on global issues; developed inclusive, cross-pollinating, national policy-making process.
- On-Scene federal trouble shooter for Hurricane Katrina.
- Led staff and coordinated more than 80 appointees.
- Washington, D.C., July 2004 to January 2006

Governor Jeb Bush ***Executive Office of the Governor & Florida Department of Law Enforcement*** Homeland Security and Criminal Justice Liaison in Washington, D.C.

- Produced and promoted homeland security and criminal justice initiatives serving as liaison to the Administration and Congress; worked closely with Federal Executive and Legislative Branches.
- Developed policy positions and appropriations strategy for State of Florida; coordinated Congressional Delegation support; drafted and prepared testimony for federal and state legislative and budget hearings.
- Liaised with U.S. Department of Justice and other federal agencies as non-sworn member of the Florida Department of Law Enforcement.
- Florida-Washington Office, Washington, D.C., April 2002 to July 2003

PROFESSIONAL EXPERIENCE (continued)

United States Coast Guard

Active Duty: 7/1990 – 8/2001
Reserve Duty: 9/2001 – 4/2008
Honorably Discharged as an Lieutenant Commander (O-4)

USCG: Federal and State Liaison
Office of Governmental & Public Affairs, U.S.
Coast Guard Headquarters

- Led outreach to federal and state executive branches.
- Developed and fostered new institutional relationships; Assisted Coast Guard's 2001 Federal Government Transition; developed public affairs messaging.
- Developed innovative outreach material including magazines, website and interactive compact discs.
- Washington, D.C., July 2000 to August 2001

**USCG: Atlantic Fleet Fiscal and Budget
Manager**
U. S. Coast Guard Atlantic Area Headquarters

- Managed \$18+ million budget. Responsible for all fiscal matters pertaining to the operation of the 30 major Coast Guard cutters stationed and operating throughout the Atlantic Area Region.
- Conducted yearly Regional Strategic Assessment of all Atlantic Area Theater field operations; forecasted threats to international / homeland security; developed the funding priorities required to meet those threats.
- Portsmouth, Virginia, August 1998 to July 2000

USCG: Commanding Officer
USCG Cutter *POINT EVANS* (WPB 82354) &
Search and Rescue Detachment Kauai

- Commanded cutter and rescue station within 18 months of graduating from Academy; conducted and coordinated search and rescue missions resulting in the successful rescue of and/or assistance to 275 people.
- Enforced federal laws and national security policies, including counter-drug, anti-terrorism, alien migrant interdiction, fisheries and environmental protection.
- Led crew of 22 and more than \$8 million in assets including 82' patrol boat, 2 rigid hull inflatable boats, shore-based station and 6 government housing units.
- Youngest sea-going captain in the Coast Guard.
- Homeport: Lihue, Hawaii, February 1996 to August 1998

**USCG: Deck Watch Officer, Gunnery
and Law Enforcement Officer**
USCG Cutter *MIDGETT* (WHEC 726)

- Carried out domestic and foreign policies and enforced United Nations treaties throughout the Pacific and Atlantic.
- Homeport: Seattle, Washington, June 1994 to Feb 1996

EDUCATION - Degrees

University of South Carolina
Darla Moore School of Business
PhD in Business Administration
(International Business)

- Research interests include Security, Political Economy, Energy and Strategic Resources, Emerging and Developing Countries, Prevention of Armed Conflict
- Teaching International MBA courses at USC.
- Columbia, South Carolina, Entered 2010

Harvard University
Kennedy School of Government
Master of Public Administration

- President of Student Body
- Cambridge, Massachusetts, June 2004

United States Naval War College
Master of Arts in National Security and
Strategic Studies

- Newport, Rhode Island, June 2003

United States Coast Guard Academy
Bachelor of Science in Government

- Regimental Staff Officer
- New London, Connecticut, May 1994

OTHER ACTIVITIES AND BOARD MEMBERSHIP

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| Harvard Kennedy School Alumni Association
Director | <ul style="list-style-type: none">▪ Elected from Harvard Kennedy School Alum to represent global constituency on Board of Alumni Association▪ Cambridge, Massachusetts, 2008 to Present |
| ARTIS Research and Risk Modeling
Policy Fellow | <ul style="list-style-type: none">▪ Serve as a Policy Fellow for this scientific research group studying collective political and cultural violence and risk assessment and modeling through field-based research.▪ Washington, D.C., 2009 to Present |
| Smoky Mountain Heritage Farm
Rancher and Farmer | <ul style="list-style-type: none">▪ Created a working farm dedicated to raising heritage breed livestock; we are a sustainable commercial venture. We also host school children at the farm (for free) to teach them about their unique mountain agricultural heritage.▪ Alexander, North Carolina, 2007 to Present |
| Raison
Presidential Advisory Board | <ul style="list-style-type: none">▪ An international non-profit dedicated to economic development and humanitarian aid.▪ Phoenix, Arizona, 2006 to 2010 |
| Homeland Security Policy Institute
George Washington University | <ul style="list-style-type: none">▪ Served as a Senior Fellow for this “think and do” tank whose mission was to build bridges between theory and practice to advance homeland security through an interdisciplinary approach.▪ Washington, D.C., 2005 |
| U.S. Delegation Head | <ul style="list-style-type: none">▪ Led two official delegations on behalf of the U.S. Department of Homeland Security to establish foreign policy positions of various European-based organizations throughout Europe in 2005. |

MAJOR STUDIES AND REPORTS

The following studies and reports are representative of those prepared, developed and/or supported by the Institute for the Economy and the Future while I was the Director.

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| "Know Your Region" Project | Designed to foster effective regional development in the Knowledge Economy. Sponsored by the U.S. Department of Commerce – Economic Development Administration, 2007 to 2009. Author: Various. |
| "Inland Port Feasibility Study" | Sponsored by Appalachian Regional Commission, 2008 to 2009. Author: Dr. Michael Smith. |
| "Regional Emergency Planning Model for Continuous Disaster Mitigation Response" | Sponsored by Oak Ridge National Laboratory – SERRI Project, 2007 to 2008. Author: Dr. Laura Myers. |

The following studies and reports are representative of those prepared, developed and produced under my guidance and leadership at the Homeland Security Advisory Council. Each of these studies and reports were prepared for the Secretary of Homeland Security (either Tom Ridge or Michael Chertoff).

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| Preventing the Entry of Weapons of Mass Effect Into the United States, January 2006 | Provided recommendations on the creation of a strategic, layered defense initiative designed to prevent the entry of weapons of mass destruction (nuclear, radiological, chemical and biological) into the country. |
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MAJOR STUDIES AND REPORTS (continued)

Report of the Critical Infrastructure Task Force on Resiliency, January 2006	Provided findings and recommendations on making critical infrastructure resiliency a national imperative.
Homeland Security Information Sharing Between Government and the Private Sector, August 2005	Provided findings and recommendations on how to enhance the private sector's contributions to U.S. homeland security efforts.
Intelligence and Information Sharing Initiative: Homeland Security Intelligence & Information Fusion, April 2005	Evaluated and made recommendations regarding the requirements and processes for information sharing between the public and private sectors.
Report on the Implementation Plans for Homeland Security Presidential Directive Thirteen (HSPD-13): National Maritime Security Maritime Strategy, April 2005	Provided advice and recommendations on the national implementation plans for three of the components found in the National Maritime Security Strategy: <ul style="list-style-type: none">○ Maritime Transportation Security;○ Maritime Commerce Security; and○ Maritime Infrastructure Recovery.
Intelligence and Information Sharing Initiative, December 2004	Presented findings and recommendations on the criticality of public and private sector efforts being coordinated with those of the Federal Counterterrorism Community.
Guiding Principals for Homeland Security Studies, December 2004	Developed basic guiding principles for homeland security-related studies in association with a conference co-sponsored with the U.S. Coast Guard.
Homeland Security Presidential Directive Eight (HSPD-8) Review, December 2004	Provided analysis and recommendations for the successful implementation and roll-out of HSPD-8 to guide institutions determining how best to prepare for terrorist attacks, major disasters, and other emergencies.

ADVANCED MILITARY TRAINING

Prospective Commanding Officer School	<ul style="list-style-type: none">● PCO School exists solely for the purpose of preparing officers for assuming the most demanding role within the cutter fleet: Command Afloat.● New London, Connecticut, February 1996
Maritime Law Enforcement Boarding Officer School	<ul style="list-style-type: none">● Prepared boarding officers for the arduous duties associated with enforcing laws and treaties at sea as federal law enforcement officers.● Yorktown, Virginia, August 1994
Fire Fighting Schools	<ul style="list-style-type: none">● Washington State Fire Training Academy, North Bend, Washington, 1995● Naval Station Philadelphia, Pennsylvania, 1992
Spanish Immersion	<ul style="list-style-type: none">● Served aboard the Mexican Naval Academy's tall ship, ARM <i>Cuauhtémoc</i> (BE01).● Throughout the Caribbean, 1992
USCG Military Decorations	<ul style="list-style-type: none">● 28 military ribbons and medals including five personal awards: 2 Commendation Medals, 1 Achievement Medal and 2 Commandant Letters of Commendation.