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University of South Carolina  
BOARD OF TRUSTEES

Academic Affairs and Faculty Liaison Committee Meeting

September 16, 2016

The Academic Affairs and Faculty Liaison Committee of the University of South Carolina Board of Trustees met at 9:00 a.m. on Friday, September 16, 2016, in the Alumni Center's C. Edward Floyd Boardroom.

Members present were: Ms. Leah B. Moody, Chair; Mr. Thomas C. Cofield; Mr. A.C. "Bubba" Fennell III; Mr. William C. Hubbard; Mr. Tommy Preston Jr.; Dr. C. Dorn Smith III; Mr. Thad Westbrook; and Mr. John C. von Lehe Jr., Board Chairman.

Absent was: Mr. Mark W. Buyck, Jr.

Other Board members present were: Mr. William W. Jones Jr.; Mr. Toney J. Lister; Mr. Miles Loadholt; Mr. Hubert F. Mobley, Board Vice Chairman; Mr. Mack I. Whittle Jr.; and Mr. Charles H. Williams.

Also present were: Faculty Senate Chair August E. "Augie" Grant and Faculty Liaison Committee members Christian Anderson, Hendrikus van Bulk and Marco Valtorta.

Others present were: President Harris Pastides; Secretary Amy E. Stone; General Counsel Walter "Terry" H. Parham; Provost Joan T.A. Gabel; Chief Operating Officer Edward L. Walton; Chief Financial Officer Leslie Brunelli; Chief Information Officer William F. Hogue; Chief Communications Officer Wes Hickman; Chief of Staff, President's Office, J. Cantey Heath Jr.; Athletics Director Ray Tanner; Chief Operating Officer, Athletics Department, Kevin O'Connell; Deputy Provost Helen Doerpinghaus; University Architect Derek Gruner; University Treasurer Pat Lardner; Associate Vice President for Business Affairs Helen Zeigler; Associate Vice President for Finance Kelly Epting; Associate Vice President for Finance Jennifer Muir; Vice President for System Planning and Interim Chancellor for USC Upstate Mary Anne Fitzpatrick; Palmetto College Chancellor Susan Elkins; USC Aiken Chancellor Sandra Jordan; USC Beaufort Chancellor Al Panu; Executive Director of Audit & Advisory Services Pam Doran; Executive Director of Economic Engagement Bill Kirkland; Executive Vice Chancellor for Academic Affairs, USC Aiken, Jeff Priest; USC Aiken Vice Chancellor for Finance and Administration Joe

Sobieralski; Director of Academic Programs, Provost's Office, Kristia Finnigan; Director of Strategic Planning Cameron Howell; Dean for the College of Arts and Sciences Lacy Ford; Dean for the College of Education Jon Pedersen; Dean for the College of Engineering Hossein Haj-Hariri; Dean for the College of Hospitality, Retail and Sport Management Haemoon Oh; Chief Financial Officer for the College of Hospitality, Retail and Sport Management Scott Kaplan; Dean for the Arnold School of Public Health Tom Chandler; Dean for the College of Pharmacy Stephen Cutler; Associate Dean for the College of Pharmacy Wayne Buff; My Carolina Alumni Association Executive Director Jack W. Claypoole; My Carolina Alumni Association Senior Director of Operations Kevin Grindstaff; Jeff Stensland, Associate Director of Public Relations; Kay Dorrell, Director of Finance and Administration in the College of Engineering and Computing; Professor Elizabeth A. Reagan, Integrated Information Technology; Professor James Carson, Exercise Science; Professor Jed Lyons, College of Engineering and Computing; University Technology Services Production Manager Matt Warthen; and Board staff members Debra Allen, Terri Saxon and Ina Wilson.

## OPEN SESSION

### I. Call To Order

Chair Leah Moody called the meeting to order and invited committee members to introduce themselves. She stated that notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated; and a quorum was present to conduct business. Mr. Hickman informed the committee that Rodney Welch with the *Free Times* was in attendance.

Ms. Moody stated that there were personnel matters dealing with honorary academic titles, tenure and promotion recommendations, appointments with tenure and honorary degree nominations that were appropriate for Executive Session. Mr. Fennell moved to enter Executive Session and Mr. Hubbard seconded the motion. The vote was taken and the motion carried.

The following individuals were invited to remain: Trustees, Secretary Stone, President Pastides, members of the President's Executive Council, Ms. Doran, Dr. Grant, Mr. Parks and Faculty Liaison Members.

## RETURN TO OPEN SESSION

### II. New Program – Doctor of Pharmacy (PharmD), College of Pharmacy, USC Columbia

Provost Gabel reported that this program proposal was to officially reinstate the USC Columbia PharmD degree after the dissolution of the South Carolina College of Pharmacy (SCCP) and the Commission of Higher Education (CHE) required a new program submittal to this effect. She said the program curriculum would remain the same, with a gradual phasing out of the shared distance courses between USC and the Medical University of South Carolina (MUSC). In compliance with the Accreditation Council for Pharmacy Education (ACPE) standards, the students who entered the program prior to Fall 2015 would continue and graduate as SCCP students. Upon full approval of the reinstated USC program in 2017, the Fall 2016 class which entered as SCCP students, will be recoded as USC PharmD students. Provost Gabel closed by acknowledging the new Dean of the College of Pharmacy, Dr. Stephen Cutler.

In response to a question by Trustee Cofield about the program enrollment projections, President Pastides added that this was a solid projection and a class size of 110 had been a stable number for several years at the USC Campus. He noted that the University, in fact, rejected many qualified applicants each year.

Chair Moody called for a motion to recommend approval by the full Board of the requested new program Doctor of Pharmacy (PharmD) in the College of Pharmacy. Mr. Fennell so moved and Mr. Cofield seconded the motion. The vote was taken and the motion carried.

### III. Name Changes, USC Columbia

Chair Moody called on Provost Gabel to summarize the proposed name changes.

#### A. From Office of Summer, Evening and Non-Degree Programs to Office of On Your Time Initiatives, Provost Office

Provost Gabel reported the name change was reflective of the concentration of the University's efforts to afford students opportunities to accelerate their progress toward graduation and have all these initiatives housed under one umbrella. Some early successes of this overall "On Your Time" strategy were already seen with the significant increase in enrollment this summer.

Chair Moody called for a motion to recommend approval by the full Board of the requested name change from Office of Summer, Evening and Non-Degree Programs to Office of On Your Time Initiatives. Mr. Hubbard so moved and Mr. Preston seconded the motion. The vote was taken and the motion carried.

- B. From African American Professors Program to Grace Jordan McFadden Professors Program, Provost Office

Provost Gabel reported that this name change would honor a much-beloved faculty member who was dedicated to advancing the careers of underrepresented minority faculty and is supported by the Chief Diversity Officer, the African American Studies Program leadership and affiliated faculty members.

Chair Moody called for a motion to recommend approval by the full Board of the requested name change from African American Professors Program to Grace Jordan McFadden Professors Program. Mr. von Lehe so moved and Mr. Westbrook seconded the motion. The vote was taken and the motion carried.

- C. From Department of Physical Education and Athletic Training to Department of Physical Education, College of Education \_

Provost Gabel reported that this name change was necessitated by the move of the Athletic Training program to the Arnold School of Public Health.

Chair Moody called for a motion to recommend approval by the full Board of the requested name change from Department of Physical Education and Athletic Training to Department of Physical Education, in the College of Education. Dr. Smith so moved and Mr. Cofield seconded the motion. The vote was taken and the motion carried.

IV. Program College Move – USC Columbia

Provost Gabel said that this move was requested in order to align the shared academic mission of the Integrated Information Technology faculty with the related faculty in the College of Engineering and Computing. The programs share closely aligned research and teaching interests as well as core program competencies and accreditation standards.

Chair Moody called for a motion to recommend approval by the full Board of the requested program move of the Integrated Information Technology Program from the College of Hospitality, Retail and Sports Management to the College of Engineering and Computing. Mr. Preston so moved and Mr. Hubbard seconded the motion. The vote was taken and the motion carried.

V. Program Terminations – USC Columbia

- A. Bachelor of Arts in European Studies, College of Arts and Sciences  
B. Bachelor of Arts in Latin American Studies, College of Arts and Sciences

Provost Gabel reported that both programs, now fall under the umbrella of the new Bachelor of Arts in Global Studies and are no longer needed as stand-alone degrees. Trustee Fennell asked if the Faculty Senate had approved this change in its meeting earlier in the week. Faculty Senate Chair Augie Grant

confirmed that these terminations were approved unanimously at the Faculty Senate meeting on September 14, 2016.

Chair Moody called for a motion to recommend approval by the full Board of the requested program terminations in the College of Arts and Sciences: Bachelor of Arts in European Studies and Bachelor of Arts in Latin American Studies. Dr. Smith so moved and Mr. Fennell seconded the motion. The vote was taken and the motion carried.

VI. New Programs – Comprehensive Campuses

Chair Moody called on Vice President for System Planning Mary Ann Fitzpatrick to summarize the proposed new programs.

A. Bachelor of Arts in Health Informatics, USC Upstate

Dr. Fitzpatrick, serving as USC Upstate Interim Chancellor said that this program proposal would elevate the existing subject concentration in the Bachelor of Arts in Information Management and Systems to the level of its own, separate degree. She added that growing student demand and the rapidly expanding field of Health Informatics supported this new direction.

Chair Moody called for a motion to recommend approval by the full Board of the requested new program Bachelor of Arts in Health Informatics at USC Upstate. Mr. Preston so moved and Mr. von Lehe seconded the motion. The vote was taken and the motion carried.

B. Bachelor of Science in Secondary Teacher Education – Biology, USC Beaufort

Vice President Fitzpatrick asked Chancellor Panu to address the committee. He reported that the request to establish the Bachelor of Science in Secondary Teacher Education – Biology was in direct response to regional needs and demands. The new program proposal was recommended by USC Beaufort's Curriculum Committee and Faculty Senate.

Chair Moody called for a motion to recommend approval by the full Board of the requested new program Bachelor of Science in Secondary Teacher Education – Biology at USC Beaufort. Dr. Smith so moved and Mr. Cofield seconded the motion. The vote was taken and the motion carried.

VII. Annual Review of New Programs 2014-2016 Follow-Up Report

Provost Gabel presented a summary of the report and opened the floor to questions.

Mr. Fennell asked about three USC Upstate programs that were underperforming. Interim Chancellor Fitzpatrick responded that two of the programs (MSN Clinical Nurse Leader and BA Theatre) were expected to gain momentum and explained the factors contributing to the slow performance. Currently, these programs were performing at about 50% of projected enrollment numbers. She said that

the third program (MAT Special Education-Visual Impairment) was an important program for the state of South Carolina and USC Upstate had a great partnership with the School for the Deaf and Blind.

However, she noted, Special Education is a difficult area and USC Upstate is experiencing difficulties in attracting students into this specialized degree. She remarked that initial enrollment projections for this area were probably overly optimistic. Interim Chancellor Fitzpatrick added that some funding had been cut back for these programs in order to stay in balance.

President Pastides thanked the committee for requesting this annual report stating that it was a good tool to monitor the progress of new programs. He said that it was not unusual for an institution to miss some projections on occasion but what would be concerning, is if the university was not aware when programs were underperforming.

Trustee Whittle remarked that it was important to add the financial piece to this report. He said that the report would be even more valuable if it showed the cost that the University incurred as a result of not meeting the financial program projections. He also said that as financial information was received by the CHE, it would make sense to have financial data consistent with what is provided to the CHE for the purposes of this report. Dr. Finnigan confirmed that the categories to collect information for this report were the same as those used for the CHE.

Mr. Westbrook asked that the committee also be provided a list of program terminations from time to time. Provost Gabel said she could provide an update of this information.

Chair Moody stated that this report was received as information.

VIII. Other Matters

Chair Moody called for any other matters to come before the committee.

IX. Adjournment

Since there were no other matters to come before the committee, Chair Moody declared the meeting adjourned at 9:40 a.m.

Respectfully submitted,

Amy E. Stone  
Secretary