THE TOOLBOX
A Teaching and Learning Resource for Instructors

PROVIDING FEEDBACK: MAXIMIZE THE MESSAGE AND THE MEDIUM

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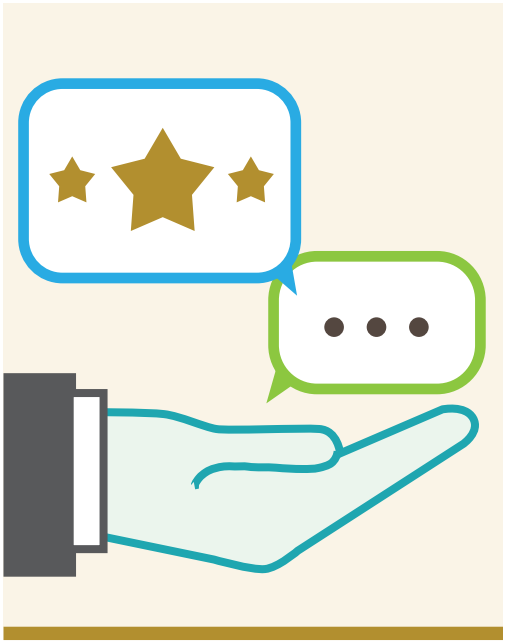
Providing students feedback on their assignments represents an integral part of being an instructor. Unfortunately, higher education often reduces this step to assigning grades as a pathway to calculating a final grade. There is growing evidence, however, that providing effective feedback to students is key to teaching and learning (Bajaj, Kaur, Arora, & Singh, 2018; Bjorklund, Parente, & Sathianathan, 2013; Perera, Lee, Win, Perera, & Wijesuriya, 2008). It behooves instructors to reflect on how they provide feedback as they search for those strategies that will help students perform at their highest level. In this issue of *The Toolbox*, we will explore best practices for crafting and delivering feedback to students.

First, the Message

Considering the actual content that students receive as feedback is chiefly important. Wiggins (2011) reminds instructors of the clear differences between praise, advice, and feedback:

> Loosely speaking, of course, feedback means anything we say back to a person who has said or done something. So, it is not uncommon to hear educators say that "Good job!" and "Try harder next time!" are examples of feedback. Yet, strictly speaking, neither is feedback: The first phrase is praise and the second phrase is advice. Feedback is information about what happened, in light of a goal; there is no praise, blame, or advice, just actionable data from some result. … There is a performance goal; we act on it; there is a result of some kind. That result, strictly speaking, is the feedback. (paras. 2-3)

Price, Handley, Millar, and O'Donovan (2010) suggest instructors aim for three outcomes when giving feedback: (a) providing exemplars for a great product (e.g., rubrics, class discussion, samples); (b) giving students information about their performance relative to expectations; and (c) offering ways to close this gap and improve their performance on future assignments. Beyond these mechanics,



> "When we make progress and get better at something, it is inherently motivating. In order for people to make progress, they have to get feedback and information on how they're doing."
>
> **— Daniel Pink, *author***

however, Percell (2017) suggests that certain affective elements help students process and implement recommended feedback:

- viewing feedback as formative (i.e., developmental);
- providing it in the context of a personal connection;
- maintaining an informal, conversational feel to feedback-related communication; and
- demonstrating a level of authenticity.

In summary, feedback is effective when students feel it is personalized and that the instructor providing it cares about helping improve their performance.

Faculty, then, in thinking about the feedback they deliver, should consider both the cognitive (e.g., specific points for improvement, objective assessment of quality) and affective (e.g., relational, personal) elements of what they share.

Reflective Questions to Consider:

1. Are students fully aware of the expectations for their assignments? How am I sharing those expectations?
2. At what level am I creating feedback channels that help students?
3. In reviewing my feedback practices, how would I feel if I received this feedback? Would it lead to improved performance the next time?

Next, the Medium

Beyond the message shared with students through feedback, it is important to consider different ways to deliver that content. Traditionally, faculty have relied on either a red pen or a track-changes tool (e.g., in Microsoft Word) to make comments on student papers. A study by Stern and Solomon (2006) revealed that text-based instructor feedback primarily focused on spelling, grammar, and word choice. Less likely to merit feedback were issues related to how students used supporting evidence, structured and organized their papers, and demonstrated creativity in their written output. More recently, instructors have begun using tools such as Grammarly and Turnitin that automatically provide feedback on spelling, grammar, formatting, and punctuation and are commonly embedded in learning management systems. How, then, might faculty raise their game in terms of providing deeper, more robust levels of feedback?

Giving feedback at a time when students can use it effectively for subsequent assignments is critically important. Cutler (2018) argues for the value of arranging one-to-one meetings with students to discuss their work and possible areas of improvement. In particular, one-to-one meetings ensure students hear feedback as it is intended. As Cutler notes:

> Many students can't distinguish negative feedback on a piece of work from what a teacher thinks about them as people. To address this concern, I strive to carve out some one-on-one time with each of my students. It's important for them to hear the caring tone of my voice as I summarize my comments. I'm also careful to provide positive feedback, which often gives students a boost of confidence. (paras. 5-6)

This strategy inherently requires a serious time commitment from instructors. As Fluckiger, Vigil, Pasco, and Danielson (2010) suggest, however, time invested in such meetings can

greatly benefit the connection between instructors and students, while also improving students' performance.

A study by Orlando (2016) examined using audio feedback as an alternative or supplement to text-based evaluation. Faculty members using text-based feedback spent, on average, 13.43 minutes to provide an average of 129.75 words. With audio-based feedback, faculty spent, on average, 3.81 minutes and provided an average of 331.39 words. Additionally, when the mode was audio, faculty used five times as many adjectives as they did using text. For their part, students said they preferred audio because it offered a more personal and nuanced version of their instructors' recommendations for improvement. Students also showed a higher level of motivation to respond to audio.

Notably, many of the leading learning management systems (e.g., Blackboard, Brightspace, Canvas) have embedded tools for audio feedback. Using these, faculty can quickly and easily record an audio message for students as either their primary feedback or as a supplement to written comments.

As a final consideration, Orlando (2016) also examined video as a feedback tool. Interestingly, students were less convinced. While they affirmed the value of seeing and hearing their instructor as they processed feedback and felt that video better communicated what they described as "conceptual" issues in their papers, they also noted downsides. These included access (i.e., the common need to download videos) and the possibility of video feedback not being close-captioned, which could jeopardize institutions' compliance with the Americans with Disabilities Act.

Faculty should look for ways to deliver feedback that connect best with their own personal style and the learning needs of their students. Whether written, face-to-face, audio, or video, the key is to relate with students and demonstrate a personal interest in their learning. The stronger faculty's personal connection with students, the more likely those students will reflect on that feedback for future assignments. That is, after all, the purpose of feedback.

Reflective Questions to Consider:

1. What would my students say about their preferred way of receiving feedback?
2. Do I have the technical skills to add audio or video components to my feedback?

Feedback is a critical element of teaching and learning—consider the effectiveness of yours.

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