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University of South Carolina
BOARD OF TRUSTEES

December 17, 2013

The University of South Carolina Board of Trustees met on Tuesday, December 17, 2013, at 1:40 p.m. in the 1600 Hampton Street Board Room.

Members present were: Mr. Eugene P. Warr Jr., Chairman; Mr. John C. von Lehe Jr., Vice Chairman; Mr. Chuck Allen; Mr. Robert "Eddie" Brown; Mr. J. Egerton Burroughs; Mr. Mark W. Buyck, Jr.; Mr. Thomas C. Cofield; Mr. A.C. "Bubba" Fennell; Dr. C. Edward Floyd; Mr. William C. Hubbard; Mr. William W. Jones, Jr.; Mr. Toney J. Lister; Mr. Miles Loadholt; Mr. Hubert F. Mobley; Ms. Leah B. Moody; Dr. C. Dorn Smith III; Mr. Thad H. Westbrook; Mr. Mack I. Whittle, Jr.; Mr. Charles H. Williams; and Dr. Mitchell M. Zais.

Also present were faculty representative Dr. James H. Knapp and student representative Chase Mizzell.

Others present were: President Harris Pastides; Secretary Amy E. Stone; General Counsel Walter "Terry" H. Parham; Vice President for Academic Affairs and Provost Michael D. Amiridis; Chief Financial Officer Edward L. Walton; Vice President for Student Affairs and Vice Provost for Academic Support Dennis A. Pruitt; Vice President for Information Technology and Chief Information Officer William F. Hogue; Vice President for Human Resources Chris Byrd; Vice President for Development and Alumni Relations Jancy Houck; Interim Vice President for Communications Wes Hickman; Palmetto College Chancellor Susan A. Elkins; USC Beaufort Chancellor Jane Upshaw; USC Upstate Chancellor Tom Moore; Senior Vice Provost and Director of Strategic Planning Christine W. Curtis; Associate Vice President for Business and Finance and Budget Director, Division of Finance and Planning, Leslie Brunelli; Associate Vice President for Business and Finance and Medical Business Affairs Jeffrey L. Perkins; College of Arts and Sciences Dean Mary Anne Fitzpatrick; Interim Dean, Darla Moore School of Business, John McDermott; Interim Dean, School of Medicine Columbia, Caughman Taylor; Interim Executive Vice Chancellor for Academic Affairs, USC Aiken, Jeff Priest; Associate Dean for Academic Affairs and Professor in the Department of Educational Leadership and Policies, College of Education, Zach

Kelehear; Associate Director of Strategic Planning and Assessment Cameron Howell; Executive Director for the Office of Economic Engagement William D. "Bill" Kirkland; Associate Vice President for Business Affairs, Finance and Planning Division, Helen T. Zeigler; University Treasurer Susan D. Hanna; Executive Director for the Office of Institutional Research Assessment Donald Miles; Director of Academic Programs, Office of the Provost, Kristia H. Finnigan; Director of State Relations Trey Walker; Director of Facilities Planning and Programming and University Architect Derek S. Gruner; Executive Director, My Carolina Alumni Association Jack W. Claypoole; Special Assistant to the President J. Cantey Heath Jr.; Rev. Tom Wall, Methodist Campus Ministry; University Technology Services Production Manager Matt Warthen; Board staff members Debra Allen and Ina Wilson; and members of the media.

Chairman Warr called the meeting to order and stated that notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated; and a quorum was present to conduct business. Mr. Hickman introduced members of the news media in attendance: Thad Moore with *The Daily Gamecock*, Andy Shain with *The State*, and Rodney Welch with *Free Times*.

Chairman Warr welcomed everyone and then invited the Reverend Tom Wall, representing the Methodist Campus Ministry, to deliver the invocation.

Chairman Warr stated that there was a need for the receipt of legal advice and to discuss proposed contractual matters appropriate for Executive Session. Chairman Warr called for a motion to enter Executive Session. Dr. Smith so moved and Ms. Moody seconded the motion. The vote was taken and the motion carried.

Chairman Warr invited the following persons to remain: Trustees, the Faculty and Student Representatives to the Board, President Pastides, Secretary Stone, and Members of the President's Executive Council.

Executive Session

Return to Open Session

I. APPROVAL OF MINUTES

The following seven sets of minutes were on the Board Portal for review and were presented for approval:

- A. Audit and Compliance Committee, October 4, 2013
- B. Executive Committee, October 4, 2013
- C. Board of Trustees, October 4, 2013
- D. Called Board of Trustees, October 22, 2013
- E. Buildings and Grounds Committee, November 22, 2013
- F. Health Affairs Committee, November 22, 2013
- G. Student-Trustee Liaison Committee, November 22, 2013

Chairman Warr stated that there were no other additions, deletions or corrections to the minutes; therefore, they stood approved as presented.

II. COMMITTEE REPORTS

- A. Ad Hoc Committee on Strategic Planning
(The Honorable Mack I. Whittle reported)

The Ad Hoc Committee on Strategic Planning met on Friday, August 9, 2013, and received updates on initiatives in Leadership and Innovation – two of the seven focus areas of the University’s strategic plan, Focus Carolina.

Dr. Kirk Randazzo, director of the Carolina Leadership Initiative and an associate professor of political science, described the Carolina Leadership Initiative and the University’s emphasis on leadership. He informed the committee that the University began offering a minor in leadership studies in the fall of 2012. This is as an interdisciplinary minor offered through the Department of Political Science.

He also described a new program called Graduation with Leadership Distinction that will allow students to combine course work with out-of-the-classroom experiences, document everything through an electronic portfolio, and write a reflection essay that discusses how they became better leaders and better individuals as a result of their experiences. Successful completion of Graduation with Leadership Distinction will be recognized on a student’s transcript.

Bill Kirkland, executive director of the Office of Economic Engagement, updated the committee on the work of this endeavor working with business and industry to engage faculty in commercialization of the cutting edge science and engineering that they produce. Mr. Kirkland provided the committee an overview of the Office of Economic Engagement and its six functional units: (1) Business Solutions, (2) Technology Commercialization, (3) Economic Development Outreach, (4) Entrepreneurship, (5) Innovista Research District, and (6) Council for Economic Engagement. He clarified that the University’s Innovista Research District reports to and is managed by the Office of Economic Engagement.

- B. Audit and Compliance Committee
(The Honorable J. Egerton Burroughs reported)

The Audit and Compliance Committee met October 4, 2013, and received the

following reports. Under External Audits, Tom McNeish, a shareholder with Elliott Davis, presented the financial statement audit for the year ended June 30, 2013. The auditors have completed their audit work and based on the audit procedures performed, Elliott Davis intends to issue an unqualified opinion on the University's financial statements. An unqualified opinion indicates that the University has fairly presented its financial statements in accordance with generally accepted accounting principles (GAAP). Fair presentation in accordance with GAAP is of great importance to the primary users of the University's financial statements such as bond underwriters and federal granting agencies. The University's financial statements are currently in draft form, have been submitted to the State Comptroller General and will be finalized upon approval by the Board of Trustees. Following the completion of these statements, the University financial staff will compile the Comprehensive Annual Financial Report (CAFR) and submit that document late this fall to the Government Finance Officers Association.

The following Internal Audits were reported on:

Linguistics Program (College of Arts and Sciences): Linguistics is an interdisciplinary program within the College of Arts and Sciences. The audit noted no significant issues.

Darla Moore School of Business Construction Audit – Quarterly Update: The audit focused on four areas: contractor payment applications; change orders; architectural and construction management fees; and insurance and bonding coverage. The audit staff found no material weaknesses during the course of the audit process. The committee will receive a formal report in early 2014. Mr. Walton reported that the project was both on time and on budget and that move-in to the new Darla Moore School of Business remains scheduled for May 2014.

USC Lancaster Native American Pottery Special Collections: The internal audit department developed an audit approach in collaboration with Risk Management and University Law Enforcement and Safety to examine special collections. The Native American Pottery Collection (estimated value of approximately \$100,000) at Lancaster was selected as a test pilot. The audit approach emphasized reviewing high-value collections. This approach will be applied to a valuable collection at McKissick in the Spring. The Lancaster audit report noted one issue. The Native American Studies Center needs to review and finalize the cataloging information for some of the collection. Lancaster will address this matter with the migration to a new collection management software.

Under the Tracking Report, Mr. Iapalucci noted significant progress on several previous audit observations. Distributed Learning has addressed their two open items. There have been strong efforts by

both the Graduate School and Payroll to implement the necessary changes. Mr. Iapalucci was confident that department management in both areas would have the necessary changes implemented by the fourth quarter.

C. Buildings and Grounds Committee
(The Honorable William W. Jones Jr. reported)

The Buildings and Grounds Committee met Friday, November 22, 2013, and several items required Board approval. First, Secretary Stone stated that the University declared its official intent, pursuant to Federal Regulations, to reimburse itself from the amounts of proceeds of the tax-exempt bond issue.

1. Phase II Approval – New Student Health Center

On behalf of the Buildings and Grounds Committee, Mr. Jones moved to establish this project for Phase II Construction with a budget of \$27.5 million funded with \$14.5 million in Health Center Reserve Funds and \$13 million in State Institution Bonds. Ms. Moody seconded the motion.

When discussion was called for, Mr. Fennell indicated that he was unable to vote for the motion because he did not like the rounded corners of the proposed design and he thought it would make construction a lot more expensive.

Mr. Lister posed the question as to how much delay of the project would be incurred if the Board failed to vote on the motion. Mr. Walton said the project had been through all other approvals and that if it was not approved by the Board at the December 17 meeting then the project could not be taken to the Budget and Control Board's February meeting. Mr. Lister then urged that a vote be taken on the project.

Mr. Warr indicated that this was not the first time that Mr. Fennell had voiced objections to the design of the building.

Mr. von Lehe asked if approval of the motion would finalize the design. Mr. Walton explained that the design can still be refined up until the last construction contract is approved. Mr. Walton suggested that the project be approved pending a final review by the Design Review Committee (DRC) and a recommendation that the DRC look at it again. Mr. Warr indicated that it was possible there was a more thorough answer for Mr. Fennell's questions and he might be convinced the design does fit. "I don't think he got a whole lot of answers when he first brought it (his objections) up," Mr. Warr said.

Mr. Walton then suggested that he would have Derek Gruner sit down with Mr. Fennell and anyone else on the Board and address their questions about the design, which would be a better approach, one that would not slow down the project. Mr. Buyck said that he agreed with Mr. Fennell and that he

voted against the design in the DRC meeting.

Mr. Warr said, “We need to hear more about the justification for that design. Once we know more about it, we might agree with it. There might be good answers about why it is designed (this way).” The question was asked who sat on the DRC from the Board: Mr. Buyck, Mr. Hubbard and Mr. Jones.

Dr. Floyd said he was against the design if Mr. Buyck was against it. Mr. von Lehe clarified that the request was not that the design be refined, but that it be reviewed. Mr. Warr again voiced that going forward with the motion did not mean that the University was locked in with the design as presented and he asked for a vote on the motion as presented.

Ms. Moody asked to amend her second to include a review of the design as part of the motion to approve establishment of the New Student Health Center Project for Phase II Construction with a budget of \$27.5 million funded with \$14.5 million in Health Center Reserve Funds and \$13 million in State Institution Bonds. The motion was so amended. The vote was taken and the amended motion passed, with Mr. Fennell voting against it.

2. Other Approvals

a. 2014 Comprehensive Permanent Improvement Plan (CPIP): On behalf of the Buildings and Grounds Committee, Mr. Jones moved to approve the CPIP as presented. Mr. Westbrook seconded the motion. The vote was taken and the motion passed.

b. LeConte College Third Floor Renovation: On behalf of the Buildings and Grounds Committee, Mr. Jones moved to establish and fully fund this project with a budget of \$755,000 to be funded with Institutional Funds from the College of Arts and Sciences. Mr. Lister seconded the motion. The vote was taken and the motion passed.

c. Russell House Campus Life/Leadership and Service Center Renovation: On behalf of the Buildings and Grounds Committee, Mr. Jones moved to establish and fully fund this project with a budget of \$995,000 to be funded with Institutional Funds originating from the Campus Activity Fee designated for leadership and service center activities. Mr. Allen seconded the motion. The vote was taken and the motion passed.

d. Disposition of the Wedge Property: On behalf of the Buildings and Grounds Committee, Mr. Jones moved to declare this property to be surplus property and dispose of it in accordance with state procedures. The Board will have final approval of the selling price and the proceeds from the sale shall be put in a separate account restricted for the purchase of other real property more

central to the University's mission. Mr. Williams seconded the motion. The vote was taken and the motion passed.

e. Booker T. Washington School Historic Marker Installation: On behalf of the Buildings and Grounds Committee, Mr. Jones moved to install the historical marker. Mr. Burroughs seconded. The vote was taken and the motion passed.

3. Gift Naming Opportunities

On behalf of the Buildings and Grounds Committee, Mr. Jones moved to approve the following gift naming as recommended by the Gift Naming Opportunities Committee and distributed in the Board materials: For University Libraries, "The Class of 2013 Study Room" in Thomas Cooper Library. Mr. Cofield seconded the motion. The vote was taken and the motion passed.

Mr. Jones also reported that the committee received an update on the Greene Street Corridor Project at its November meeting.

D. Health Affairs Committee
(The Honorable C. Dorn Smith III reported)

The Health Affairs Committee of the University of South Carolina met on Friday, November 22, 2013, at which time it received the following reports for information.

1. South Carolina College of Pharmacy

Executive Dean Joseph DiPiro presented an update from the South Carolina College of Pharmacy sharing some recent student successes with the committee. Dr. DiPiro reported that the college has continued to have a great pool of applicants and that the number of applications received for this incoming class had increased by 25 percent. He mentioned that there also had been an increase in the percentage of under-represented minority applicants.

He emphasized that it was important to dedicate time to foster strong relationships with key clinical partners and that this is becoming increasingly challenging as new schools in the region look to these same sites for their clinical training.

Dr. DiPiro also reported that the college had received the full four-year extension of its accreditation, through the year 2017.

2. USC School of Medicine Greenville – Joint Board Liaison Committee

Mr. Whittle reported that the Joint Board Liaison Committee of the University of South Carolina School of Medicine Greenville met on Friday, November 15, 2013, in Columbia.

Dean Jerry R. Youkey, provided the committee an update on a recent EMT Field exercise that has

evolved into an annual training opportunity for medical students as well as firemen, policemen and EMS responders. The success of this approach has brought increased visibility to the school. He also informed the committee that a site visit from the Liaison Committee on Medical Education was scheduled to take place July 13-16, 2014. Dr. Youkey reported that 2,562 applications for the Class of 2018 have already been received for the 75 available openings in the class. The JBLC committee also received a financial update, including an update on the 10-year financial projection.

3. USC School of Medicine Columbia

Interim Dean Caughman Taylor, presented an update from the School of Medicine Columbia. He stated that his vision for the school is service to others through educational excellence, quality medical care and selective research. He said that opportunities for the medical school are in the areas of collaboration and developing systems of care such as the integration with Palmetto Health, the collaboration with the Greenville Hospital System, the partnership with Florence, and providing clinical services.

4. Comparative Medical School Applicant Data

Dr. Youkey and Dr. Taylor gave an overview of the applicant data for the School of Medicine Greenville and Columbia campuses. They also reviewed the admissions process that is identical for both the Greenville and Columbia campuses. Dr. Youkey presented a profile of the Greenville Class of 2017, indicating that more than 2,000 applications had been received. Dr. Taylor presented a profile of the Columbia Class of 2017, indicating that more than 3,000 applications had been received.

E. Student-Trustee Liaison Committee
(The Honorable Leah B. Moody reported)

The Student-Trustee Liaison Committee met on November 22, 2013. In an effort to allow each campus time to provide more substantive reports, the meeting format changed in April, to feature only two campuses at each meeting – a two-year campus and a four-year campus. At its November meeting, the committee heard from SGA Presidents Jared Buniel from USC Sumter and Devin Mock from USC Beaufort. They offered informative reports highlighting numerous campus activities and accomplishments. In addition, USC Columbia SGA President Chase Mizzell and his Secretary of Government Affairs reported on the USC System SGA trip to Washington, D.C. to advocate for the University of South Carolina. SGA representatives from five of our eight campuses participated. The highlight of the trip was a personal audience with Vice President Joseph Biden in the West Wing of the White House. Also at its November meeting, President Pastides provided an update on his efforts to

increase safety both on campus and in the Five Points area. He also discussed his initiative for a “Tuition Timeout.”

F. Academic Affairs and Faculty Liaison Committee
(The Honorable Thad H. Westbrook reported)

The following personnel matters received all appropriate academic and administrative approvals and were presented without objection to the Academic Affairs and Faculty Liaison Committee earlier today, and, where appropriate, to the full Board in Executive Session.

1. Honorary Faculty Titles

Ten requests for honorary faculty titles were posted on the Board Portal with the materials for this meeting. The following individuals will be awarded titles effective with their retirement:

For the title Professor Emerita:
Sondra H. Berger

For the title Professor Emeritus:
Erik Louis Collins
John A. Elliott
Michael D. May, Sr.

For the title Distinguished Professor Emerita:
Kathleen M. Scharer

For the title Professor Emeritus and Distinguished Research Professor Emeritus:
James T. Day

For the title Distinguished Clinical Professor Emeritus:
George S. Kotchmar, Jr., MD

For the title Carolina Distinguished Professor of Law Emeritus:
David Owen

For the title Distinguished Professor Emeritus and Chair Emeritus of the Miles and Ann Loadholt Chair of Law:
Burnele V. Powell

For the title Distinguished Professor Emeritus and James F. Kane Professor of Business Emeritus:
Subhash Sharma

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval of these ten honorary faculty titles as presented. Mr. Lister seconded the motion. The vote was taken and the motion passed.

2. Appointments with Tenure

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval to award tenure to the following three individuals:

Dr. Peter J. Brews – Appointment with tenure at the rank of Professor and Dean of the Darla Moore School of Business.

Dr. Kathleen Bradshaw LaSala – Appointment with tenure at the rank of Professor in the College of Nursing

Dr. Susan D. Richardson – Appointment with tenure at the rank of Professor in the Department of Chemistry and Biochemistry, College of Arts and Sciences

Mr. Fennell seconded the motion. The vote was taken and the motion passed.

3. Transfer of Tenure

On behalf of the Academic Affairs and Faculty Liaison Committee,

Mr. Westbrook moved approval of the transfer of tenure for the following individual:

Dr. Suzanne McDermott – Transfer of tenure from the Department of Family and Preventive Medicine in the School of Medicine Columbia to the Department of Epidemiology and Biostatistics in the Arnold School of Public Health.

Mr. Whittle seconded the motion. The vote was taken and the motion passed.

4. Midyear Tenure and Promotion Recommendation

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval of the 24 Columbia Campus midyear tenure and promotion recommendations as described in the materials posted in the Board Book. Ms. Moody seconded the motion. The vote was taken and the motion passed approving the following:

Promotion to Professor:

Cheryl Addy, Epidemiology & Biostatistics
Bradford Collins, Art
Elise Blackwell, English Language and Literature
Christy Friend, English Language and Literature
Jeanne Garane, Languages, Literatures and Cultures
Agnes Mueller, Languages, Literatures and Cultures
Stephen Fenner, Computer Science & Engineering
Srihari Nelakuditi, Computer Science & Engineering
Jose Vidal, Computer Science and Engineering
Song Wang, Computer Science and Engineering
Sarah Baxter, Mechanical Engineering
Mark Nagel, Sport and Entertainment Management
Sei-Hill Kim, School of Journalism and Mass Communications
Georgi Petkov, Department of Drug Discovery and Biomedical Sciences
Scott Jackson, Accounting
Melayne McInnes, Economics
Thomas Crocker, Legal Studies
Susan Kuo, Legal Studies
Eboni Nelson, Legal Studies
Joel Samuels, Legal Studies
Joseph Seiner, Legal Studies
David Scott Herring, Music
Wendy H. Valerio, Music

Tenure at Associate Professor:

Yeomin Yoon, Civil and Environmental Engineering

5. Faculty Manual Update

On behalf of the Academic Affairs and Faculty Liaison Committee,

Mr. Westbrook moved approval of the USC Columbia Faculty Manual changes as described in the materials posted on the Board Portal for this meeting. Mr. Buyck seconded the motion. The vote was taken and the motion passed.

6. Third Peter and Bonnie McCausland Professorship

On behalf of the Academic Affairs and Faculty Liaison Committee,

Mr. Westbrook moved approval of the third Peter and Bonnie McCausland Professorship. Mr. Mobley seconded the motion. The vote was taken and the motion passed.

7. Academic Proposals

a. Review Process for Academic Programs: On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval of the Review Process for Academic Programs as described in the materials posted on the Board Portal for this meeting. Mr. Brown seconded the motion. The vote was taken and the motion passed.

b. Reporting Guidelines for New Academic Programs: On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval of the Reporting Guidelines for Academic Programs as described in the materials posted on the Board Portal for this meeting. Dr. Smith seconded the motion. The vote was taken and the motion passed.

8. Name Changes

a. Program Name Change: Master of Education in Educational Research: On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval to change the program name Master of Education in Educational Research to Master of Education in Educational Psychology and Research. Mr. von Lehe seconded the motion. The vote was taken and the motion passed.

b. Department Name Changes

i. System Affairs and Extended University: On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. moved approval to change the department name System Affairs and Extended University to Palmetto College. Mr. Cofield seconded the motion. The vote was taken and the motion passed.

ii. Office of Institutional Assessment and Compliance: On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval to change the department name Office of Institutional Assessment and Compliance to Office of Institutional Research and Assessment. Mr. Loadholt seconded the motion. The vote was taken and the motion passed.

9. New Programs

- a. Bachelor of Art in Chinese Studies, USC Columbia
- b. Master of Engineering in Biomedical Engineering, USC Columbia

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval of these two new programs as described in the materials posted on the Board Portal for this meeting. Mr. Jones seconded the motion. The vote was taken and the motion passed.

10. New Dual Degree Programs

- a. Master of International Business (MIB), USC Columbia / Master of International Management (MIM), Universita Bocconi, Italy
- b. Master of International Business (MIB), USC Columbia / Master of International Management (MIM), Tecnologico de Monterrey

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval of these two new dual degree programs as described in the materials posted on the Board Portal for this meeting. Mr. Fennell seconded the motion. The vote was taken and the motion was passed.

11. Removal of Honorary Degree Candidates from the Table

On behalf of the Academic Affairs and Faculty Liaison Committee,

Mr. Westbrook moved to remove the names of honorary degree recipients from the table. Mr. Hubbard seconded the motion. The vote was taken and the motion passed to remove the following:

Kaye G. Hearn
Barry C. Black
Carlisle Floyd
Marva A. Smalls

Also in its meeting earlier today, Mr. Westbrook said the committee received an Academic Update from the College of Arts and Sciences. A professor and three students from the Department of Chemistry and Biochemistry demonstrated this important department's commitment to undergraduate teaching and research.

G. Executive Committee
(The Honorable Eugene P. Warr Jr. reported)

Chairman Warr stated that since most everyone was in attendance for the Executive Committee meeting, he would skip summarizing the committee's actions and move straight to those items that required a vote of the full Board.

1. Software License Gift Agreement, College of Arts and Sciences

On behalf of the Executive Committee, Chairman Warr moved approval to accept from IAVO Research and Scientific the gift of 112 licenses of GeoSpheric 3.0 software, valued at \$2,688,000 for teaching and non-commercial research in the College of Arts and Sciences' Departments of Geography, Marine Science, Political Science and ROTC, and in the College of Engineering and Computing's Department of Computer Science. Mr. Hubbard seconded the motion. The vote was taken and the motion passed.

2. State Institution Bond Resolution for the Student Health Center

Chairman Warr said the Executive Committee also received a request to approve a General Obligation State Institution Bond Resolution authorizing up to \$13.5 million for the purpose of obtaining financing for the construction of the Student Health Center on the Columbia Campus. The authorized amount will provide funding to complete the project and the amount necessary for issuance costs associated with the bonds. The intent is to service the bonds with existing tuition revenues. The project totals \$27.5 million with the balance of the funds provided by Student Health Center Reserve Funds.

On behalf of the Executive Committee, Chairman Warr moved approval of the bond resolution. He reminded Trustees that the design of the new Student Health Center was to be revisited as determined during the earlier discussion approving Phase II of the construction project. Mr. Hubbard seconded the motion. The vote was taken and the motion passed, with Mr. Fennell voting against the motion.

3. Off-Cycle Fee Adjustments

Earlier today the Executive Committee heard a request for seven off-cycle fee adjustments. These included:

- a. Military Rate for Accelerated Masters of Business Administration, Darla Moore School of Business
- b. Study Abroad Fee, USC Columbia
- c. International Student Enrollment Fees, USC Columbia
- d. Sponsored International Student Fees, USC Columbia
- e. New Student Orientation Fees, USC Columbia
- f. Transcript Fee, USC System

g. International Fee, USC Upstate

On behalf of the Executive Committee, Chairman Warr moved approval of these seven off-cycle fee adjustments as presented by Ms. Brunelli and described in materials posted on the Board Portal this meeting. Mr. Burroughs seconded the motion. The vote was taken and the motion passed.

III. CAROLINA'S PROMISE CAMPAIGN UPDATE

Ms. Houck said that Carolina's Promise Campaign had raised \$791,660,765 as of October 31, 2013. She said November and December are traditionally very heavy months in the fundraising arena and that the staff was working hard to bring in year-end gifts; indicating confidence in having surpassed \$800 million. She said that \$35.8 million of FY2014's goal of \$130 million had been raised as of the end of October. Of the more than 160,000 gifts received to date, less than 200 represent gifts of \$1 million or more, accounting for more than 56 percent of the total raised. Among those supporting the campaign have been more than 8,000 corporations and 75,752 alumni who have donated to the campaign that began in July 2007.

She said that based on percentage of goal reached, that the College of Arts and Sciences, College of Education and the School of Medicine Greenville had all surpassed 100 percent of their fundraising goals, with the South Carolina Honors College nearing the 100 percent mark. With the campaign scheduled to conclude on June 30, 2015, the University will strive to bring in \$10.7 million per month in order to accomplish its billion dollar goal.

IV. REPORT OF MY CAROLINA ALUMNI ASSOCIATION

(The Honorable Robert "Eddie" Brown, president, reported)

Mr. Brown said that he had a brief report and would then ask My Carolina Alumni Association Executive Director Jack Claypoole to give an overview of the proposed new Alumni Center.

Mr. Brown indicated that the past two months had been busy, noting that Homecoming was the most successful ever and highlighted by the groundbreaking of the Alumni Center on November 1, followed that night by more than 500 participants attending Black Alumni Council and Young Alumni Council functions, plus the annual alumni awards reception at the President's House. On November 2, the largest Alumni Association event ever was held as more than 1,200 visited the Association's tailgate tent at Gamecock Park. Alumni Association award winners also were introduced on the field during halftime. Mr. Brown noted that the Association's plans for the Capital One Bowl had been finalized, with the game's travel packages having been sold out while sales were still underway for a pregame New Year's Eve tailgate

party that was a joint effort with the Athletic Department and the Gamecock Club.

Mr. Claypoole used a PowerPoint presentation to provide Board members an aerial view of the proposed new Alumni Center. His presentation included a diagram showing the layout of the first, second and third floors of the building's 62,000 square feet, along with an artist's rendering of the appearance of the finished structure. He also presented an artist rendering of the proposed Board Room that would be made available for meetings of the Board of Trustees. Claypoole said that Trustees would see steel erection onsite during the first quarter of 2014; that the building would be topped out by the end of the second quarter of the year, with framing and windows following in the third quarter; and the building would be completed and ready for occupancy by May of 2015.

In response to questions, Mr. Claypoole indicated that the Carolina story would be presented in the building but that details had yet to be finalized. He said that there would be no tunnel to the Convention Center and that "at grade" and overhead connectors were being researched by the City of Columbia and the Midlands Authority. He also said that attention would be given to the appearance of the catering entrance so as not to detract from the main entrance, noting there was insufficient room on the backside of the building for an access road. Mr. Brown confirmed that the design was exempt from the University's Design Review Committee process, but that the Alumni Association would bring it to the Design Review Committee for input when details were finalized.

V. REPORT OF THE PRESIDENT

Chairman Warr called on President Pastides who opened his remarks noting that halfway through the academic year there were the usual bumps in the road, but that he couldn't be more gratified with the progress the University has made.

Here in Columbia, we welcomed a freshman class (including Capstone and S.C. Honors College students) that was the largest and smartest in the university's history. Retention of students, freshman to sophomore, was 88 percent, the highest ever and our six-year graduation rate was also the highest ever.

This year, we are graduating 312 doctoral students, the largest number on record and an indicator of our national and global research impact. We have the best faculty in our history, due to this Board's endorsement of the faculty replenishment initiative, and they are serving our students better than ever before.

Buildings are being renewed and expanded to better serve more students on our campus:

- The remaining areas of Public Health have vacated their building on the corner of Sumter and Green Street and those areas are now housed in the Discovery Building.
- The Health Science building will soon become the home of Journalism and Mass Communications.

- The Darla Moore School of Business is on track and the Law School building is in the final design phase.
- Petigru has been beautifully renewed as an academic building and the Women's Quad (Sims, McClintock, and Wade Hampton) will welcome 600 enthusiastic female students in August of next year and will be of the same quality as Patterson Hall.

Around the constellation that is USC, there is equally fine news, including creative academic initiatives, even stronger student support and career planning and on-going renewal and beautification of these historic and modern campuses.

These Board of Trustees meetings are extremely important in keeping us on track and with the accelerator right at the speed limit you have heard of and approved important projects. 2014 promises to be just as eventful as this year.

Yesterday, 2,702 students received their degrees, a record for December. Those students and their parents are relieved, faculty members are appropriately gratified, and the Board and administration can take a moment to feel proud, without boasting, as we enter the season of peace for Christians and emerge from it, ushering in a great new year.

We'll all be together at the Capital One Bowl to usher in 2014. Patricia and I give you our well wishes for the season of peace.

VI. OTHER MATTERS

There were no other matters to come before the Board.

VII. ADJOURNMENT

Since there were no other matters to come before the Board, Chairman Warr declared the meeting adjourned at 3:30 p.m.

Respectfully submitted,


Amy E. Stone
Secretary