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University of South Carolina  
BOARD OF TRUSTEES  
April 7, 2009

The University of South Carolina Board of Trustees met on Tuesday, April 7, 2009, at 1:50 p.m. in the 1600 Hampton Street Board Room.

Trustees present were: Mr. Miles Loadholt, Chairman; Mr. Samuel R. Foster II, Vice Chairman; Mr. Herbert C. Adams; Mr. Chuck Allen; Mr. James Bradley; Mr. J. Egerton Burroughs; Mr. Mark W. Buyck, Jr.; Dr. C. Edward Floyd; Mr. William C. Hubbard; Mr. William W. Jones, Jr.; Mr. Toney J. Lister; Mr. Michael J. Mungo; Mrs. Amy E. Stone; Mr. John C. von Lehe, Jr.; and Mr. Eugene P. Warr, Jr. Trustees absent were: Mr. Arthur S. Bahnmuller; Ms. Darla D. Moore; Dr. James H. Rex; Mr. Mack I. Whittle, Jr.; and Mr. Othniel H. Wienges, Jr. The student representative, Ms. Meredith Ross, was also present; the faculty representative, Dr. Robert G. Best, was absent.

Others present were: President Harris Pastides; Secretary Thomas L. Stepp; Executive Vice President for Academic Affairs and Provost [Interim] and Vice President for Planning William T. Moore; Vice President for Information Technology and Chief Information Officer William F. Hogue; Interim Vice President for Advancement Michelle D. Dodenhoff; Vice President for Student Affairs and Vice Provost for Academic Support Dennis A. Pruitt; General Counsel Walter (Terry) H. Parham; Special Assistant to the President J. Cantey Heath; USC Campus Dean, South Carolina College of Pharmacy, Randall C. Rowen; Dean of the College of Arts and Sciences Mary Anne Fitzpatrick; Dean of the College of Nursing Peggy O. Hewlett; Dean of the College of Social Work Dennis Poole; Vice Provost for Faculty Development Christine W. Curtis; Vice Provost for Academic Affairs and the Dean of Undergraduate Studies Helen I. Doerpinghaus; Interim Associate Dean for Academic Affairs, College of Nursing, Mary Foster Cox; Associate Dean in the School of Music Andrew D. Gowan; Director of Athletics Eric C. Hyman; Associate Vice President for Business and Facilities Helen Zeigler; Director of the Alumni Association Marsha D. Cole; Director of Facilities, Division of Business and Finance, Thomas D. Quasney; Executive Associate Athletics Director for External Affairs, Kevin O'Connell; Associate Athletics Director for Facilities and Operations Jeff Davis; Chief Financial Officer, Department of Athletics, Jeff Tallant; Deputy Athletics Director Marcy Girton; Deputy Director of Vehicle Management and Parking Services Derrick E. Huggins; Clinical Assistant Professor in the Department of Educational Studies, College of Education, Donna M. Gibson; Professor in the Department of History Daniel C. Littlefield; Special Assistant to the President and Athletics Director John D. Gregory; Director of Public Information, USC Lancaster, Shana Funderburk; Project Manager, Division of Campus

Planning and Construction, Ann Derrick; Director of Periodicals, University Publications, Chris Horn; Associate Director of Governmental Affairs and Legislative Liaison Casey Martin; Director of Governmental and Community Relations and Legislative Liaison Shirley D. Mills; Past President of the Student Government Association Andrew T. Gaeckle; The Rev. Frank W. Anderson, Lutheran Campus Ministry; Director of Media Relations, Division of University Advancement, Margaret Lamb; University Technology Services Production Manager, Justin Johnson; and Board staff members Terri Saxon, Vera Stone, and Karen Tweedy.

Chairman Loadholt called the meeting to order and stated that notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated to the members; and a quorum was present to conduct business.

Chairman Loadholt welcomed everyone and especially welcomed Trustee Emeritus Billy Whitney. He invited Board members and members of the University family to introduce themselves. Mrs. Lamb indicated that no members of the media were in attendance.

At Chairman Loadholt's request, The Rev. Frank W. Anderson, Lutheran Campus Ministry, delivered the Invocation.

Chairman Loadholt stated that there were personnel matters relative to recommendations for honorary faculty titles, MUSC Pharmacy tenure recommendations, honorary degree nominations, as well as gift naming opportunities, which were appropriate for discussion in Executive Session.

Chairman Loadholt called for a motion to enter Executive Session. Mr. Adams so moved and Mr. Burroughs seconded the motion. The vote was taken and the motion carried.

Chairman Loadholt invited the following persons to remain: President Pastides, Secretary Stepp, Dr. Moore, Dr. Pruitt, Dr. Hogue, Ms. Dodenhoff, Mr. Parham, Mr. Heath, Mr. Gregory, Mrs. Martin, Ms. Mills, Ms. Lamb, Mrs. Saxon, Ms. Stone and Ms. Tweedy.

Return to Open Session

I. APPROVAL OF MINUTES: The following nine sets of minutes had been circulated by mail to the Board for review and were presented for approval:

- A. Buildings and Grounds Committee, February 20, 2009
- B. Executive Committee, February 20, 2009
- C. Board of Trustees, February 20, 2009
- D. Intercollegiate Athletics Committee and Buildings and Grounds Committee Joint Meeting, February 20, 2009
- E. Ad Hoc Committee on Strategic Planning, March 2, 2009
- F. Fiscal Policy Committee, March 20, 2009
- G. Health Affairs Committee, March 20, 2009
- H. Academic Affairs and Faculty Liaison Committee, March 20, 2009
- I. Student-Trustee Liaison Committee, March 20, 2009

Since there were no additions, deletions or corrections to the minutes, they stood approved as distributed.

II. COMMITTEE REPORTS:

- A. Ad Hoc Committee on Strategic Planning:  
(The Honorable Mack I. Whittle, Jr. reported)

The Ad Hoc Committee on Strategic Planning met on Monday, March 2, 2009, in order to review the current status of strategic planning at the University and to determine an agenda of topics to be presented at a Board of Trustees strategic planning retreat on March 8<sup>th</sup> and 9<sup>th</sup>.

Initially, President Pastides planned to discuss his vision concepts for the University as well as highlight the ways in which the University was addressing strategic planning by discussing in particular Focus Carolina - a comprehensive, system-wide strategic planning initiative - during the opening session on Sunday afternoon, entitled "Vision for the Future."

The second section - "Transforming the University System" - will cover longer range University goals and ambitions.

On the following day, Dr. Ted Moore, who will lead the opening session, will talk about the specific ramifications of the strategic plan including metrics, dashboards and peer aspirants.

Following Dr. Moore's presentation, Mr. Rick Kelly will outline the budgetary requirements to implement the vision within the constraint of recent extensive state budget cuts.

And, finally, President Pastides will conclude with comments about a University capital campaign and raising resources beyond the federal government proposed Stimulus Bill.

He stressed the importance of frank and open discussions and a strong consensus about what the University will determine and how it will be measured to ensure optimum transparency between the administration and the Board of Trustees.

The Retreat was held as planned and everyone seemed to indicate that it was useful and a good step in the strategic planning process.

B. Fiscal Policy Committee:  
(The Honorable Eugene P. Warr, Jr. reported)

The Fiscal Policy Committee met on March 20<sup>th</sup>. Mr. McCoy stated that the following audits had been resolved since the last meeting: College of Pharmacy; USC Lancaster; and Transportation Services. There were no active items on the tracking report.

Comprehensive audits of the following areas were presented:

1. USC Press: There were two findings. The first dealt with the fact that the publishing software used to manage the order fulfillment process was not integrated with the University's general ledger accounting system, and no reconciliation of the two systems was being performed. Once brought to the Department's attention, a monthly reconciliation process of the two systems was put into place.

The second finding dealt with the issues of non-compliance with the University's purchasing card policies and procedures related to purchases made with the University issued VISA purchasing card. The Department was in the process of addressing those issues.

Following discussion related to the Press's profit/loss ratio, the Committee requested that a comparison of that ratio with other universities be prepared.

2. USC Upstate: There were eight findings. The first dealt with violations of the University's purchasing card policies and procedures related to the use of the University issued VISA cards.

The next five findings were in the Upstate Athletics Department and dealt with: the personal purchase of airline tickets on the University issued purchasing card; outstanding travel advances totaling \$63,240.39; a lack of written contracts for athletics event ticket sales and concession sales; coaches' contracts; and corporate sponsorships through the Department's relationship with the Carolina Piedmont Foundation.

The seventh finding dealt with two instances in which fee waivers were granted without proper approval.

The eighth audit finding involved Parking Services Ticket Collection. As of June 30, 2008, outstanding parking fines totaled \$69,481, of which \$54,394 was attributed to fines from tag numbers that did not match student records.

USC Upstate was in the process of addressing these eight audit findings.

3. Postal Services: Mr. McCoy reported that there were no findings, that USC Postal Services was a very hard working, efficient organization and did an excellent job.

4. Honors College: This was the College's first audit, and there were two findings. The first dealt with several improper procedures relative to the use of the University issued VISA purchasing card. The second finding involved Dual Employment. The Honors College was working to resolve these findings.

In addition, President Pastides reported on the recent additional two percent cut in State Appropriations; amounting to \$2.8 million dollars from the Columbia Campus, including the School of Medicine, and \$3.5 million dollars system wide. The total cut in state funding thus far this fiscal year was approximately 25 percent, not including the 2.8 percent cut heading in to the current fiscal year.

The President anticipated that the recent cut could be handled centrally on the Columbia campus, as a result of decisions made earlier in the year relative to the units and the University's operations. However, the other four-year and the two-year campuses would have to make the cuts, ranging from \$16,700 at USC Union, to \$226,275 at USC Upstate.

C. Health Affairs Committee:  
(The Honorable John C. von Lehe, Jr. reported)

The Health Affairs Committee met on Friday, March 20<sup>th</sup>. Dr. DiPiro provided a status report on the South Carolina College of Pharmacy [SCCP].

Following the report, the Committee requested data on the number of graduates who stayed in South Carolina versus those who left the state; a cost/benefit analysis on the SCCP to highlight the fiscal effects of the merger, in addition to the efficiency and quality improvements created by the merger; and a profit/loss statement of the College of Pharmacy at USC had it not merged with the Medical University of South Carolina, and as it was currently as part of the SCCP.

Also in the meeting, the tentative date of Thursday, April 23<sup>rd</sup> was set for a half day tour of both campuses of the USC School of Medicine. Secretary Stepp was asked to email the full Board, in addition to the Health Affairs Committee, to confirm their availability for that date.

D. Student-Trustee Liaison Committee:  
(The Honorable Amy E. Stone reported)

The Student-Trustee Liaison Committee met on Friday, March 20<sup>th</sup>.

Dr. David Hunter, Director of Academic and Student Support Services, gave an overview of the department's mission as well as a detailed report of the System Student experience which was based on qualitative research conducted with a focus group. This study looked at why they migrated to the Columbia campus; their expectations of USC Columbia; comparative experiences between the previous campus and USC Columbia; and suggested advice to future "change of campus" students.

Examples of services provided to transition students include Transfer Mentoring, Gamecock Connection and Campus Presentations. Dr. Hunter also advised that he was on "Facebook."

Dr. Hunter shared statistics on campus transfers. He noted that in the fall of 2008, a total of 41,518 students were registered in the USC System. In the fall of 2007, 380 students moved from the University campuses to Columbia. This migration represented 58 percent of movement within the state to all South Carolina Public baccalaureate institutions. An additional 211 students moved to the Columbia campus in spring 2008 for a total of 621 during the 2007-2008 academic year. In closing, Student Government Association representatives from the University System reported on activities at their respective campuses.

E. Academic Affairs and Faculty Liaison Committee  
(The Honorable William W. Jones, Jr. reported)

The following personnel matters had received all appropriate academic and administrative approvals and were presented without objection to the Academic Affairs and Faculty Liaison Committee on Friday, March 20<sup>th</sup> and, where appropriate, to the full Board in Executive Session.

1. Honorary Faculty Titles: Eighteen requests for honorary faculty titles were mailed with the materials for this meeting. The following individuals will be awarded titles effective with their retirement:

For the title Distinguished Professor Emerita:

- a. Professor Sharon Cherry
- b. Professor Miriam Freeman

For the title Distinguished Professor Emeritus:

- a. Professor Mac Brown
- b. Professor James W. Brown
- c. Professor Lyle Campbell
- d. Professor Jim Ferrell
- e. Professor Donald Knight
- f. Professor Richard Robinson
- g. Professor David Schweiger
- h. Professor M.B. Ulmer
- i. Professor Alan Wieder
- j. Professor Harry H. Wright

For the title Professor Emerita:

- a. Professor JoAnne Herman
- b. Professor Shevaun Watson

For the title Professor Emeritus:

- a. Professor Ed Babin
- b. Professor Dan Cooke

For the title Librarian Emeritus:

- a. Mr. Roger Mortimer
- b. Mr. Robert Skinder

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Jones moved approval of these eighteen honorary faculty titles as presented. Mr. Adams seconded the motion. The vote was taken and the motion carried.

2. MUSC Pharmacy Tenure Recommendations: As required in the most recently approved South Carolina College of Pharmacy [SCCP] Memorandum of Understanding, tenure granted to a faculty member by one of the member universities will be recognized by the second member institution. A list of fifteen full-time, tenured, MUSC-campus faculty in the SSCP was included in meeting materials. It was requested that the list be recognized by the USC Board of Trustees.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Jones moved approval to recognize the MUSC SSCP faculty as listed in the meeting materials. Mr. von Lehe seconded the motion. The vote was taken and the motion carried.

3. Gift Naming Opportunity: The Academic Affairs and Faculty Liaison Committee considered the following naming upon recommendation of The Gift Naming Opportunities Committee: "The C. Warren Irvin, Jr. and Josephine B. Irvin Department of Rare Books and Special Collections Library" - University Libraries.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Jones moved approval of this Gift Naming Opportunity as presented. Mr. Allen seconded the motion. The vote was taken and the motion carried.

4. New Program Proposals: The following three new program proposals had received all appropriate approvals and were presented to the Committee without objection.

- a. Graduate Certificate in Counselor Education: Career Development Facilitator, College of Education, USC Columbia
- b. Master of Arts in Teaching degree with a major in Music, School of Music, USC Columbia
- c. Non-Degree Pre-Pharmacy Major, South Carolina College of Pharmacy, USC Columbia

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Jones moved approval of these three program proposals as described in the meeting materials. Mr. Hubbard seconded the motion. The vote was taken and the motion carried.

5. New Institute Proposal: The College of Arts and Sciences was requesting the establishment of the Institute for African American Research. It had received all appropriate approvals.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Jones moved approval of the establishment of the Institute for African American Research as described in the meeting materials. Mr. Warr seconded the motion. The vote was taken and the motion carried.

6. Name Change Proposal: Interdisciplinary Mathematics Institute:

The College of Arts and Sciences was requesting to change the name of the Industrial Mathematics Institute to the Interdisciplinary Mathematics Institute.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Jones moved approval to change the name of the Industrial Mathematics Institute to the Interdisciplinary Mathematics Institute as described in the meeting materials. Mr. Foster seconded the motion. The vote was taken and the motion carried.

7. New Professorships: College of Engineering and Computing: The

College of Engineering and Computing was requesting the establishment of three new professorships to be funded by endowment funds within the College.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Jones moved approval of the establishment of these three new professorships as described in the meeting materials. Mr. Buyck seconded the motion. The vote was taken and the motion carried.

In addition, Dr. William Hogue, Vice President for Information Technology, presented a report on the SC LightRail initiative, a high speed optical network for linking researchers, educators, and students via distance education to anywhere in the world.

Dr. Hogue stressed that SC LightRail was important to the University of South Carolina. In the area of distance education it was a backbone for extending mobile access to Carolina students, faculty and staff as well as community members. It was also anticipated that SC LightRail will take on some of the most difficult problems in the state regarding health care and health care delivery.

In the future, it was projected that SC LightRail will be extended to other educational institutions, to health care providers around the state and to research organizations.

F. Ad Hoc Committee on Development:  
(The Honorable Samuel R. Foster reported)

The Ad Hoc Committee on Development met earlier today. Michelle Dodenhoff reported on the national economic environment as it related to fundraising. Most universities, particularly those in multi-billion campaigns, were experiencing significant declines in fundraising. Carolina was projecting a decline in fiscal year 2009 but because there were several gifts being worked on it was hard to pinpoint exactly where we will land.

Ms. Dodenhoff reported on the exceptional work being done by our President and first Lady in the area of fundraising.

Ms. Dodenhoff concluded by sharing the national awards recently won by the University's Development office.

G. Buildings and Grounds Committee:  
(The Honorable Toney J. Lister reported)

The Buildings and Grounds Committee met earlier today, and the following items require Board approval.

1. Items Requiring Board Approval:

a. Project Approvals (Phase I):

i. Farmers' Market Development: This project was to develop 50 acres of property previously owned by the Department of Agriculture into USC athletic event parking to include significant landscaping, traffic control elements, parking, drainage, walkways and lighting.

The anticipated budget for the project was \$15.5 million. Approval was requested to fund only the initial design and development of a cost estimate for the project.

On behalf of the Buildings and Grounds Committee, Mr. Lister moved to establish this project for Phase I Design with a budget of \$235,000 to be funded with Athletic Funds. Dr. Floyd seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

ii. Removal of Asbestos from Jones PSC: This project was to remove the friable, sprayed-on fire proofing above the ceilings on the north and basement portions of Jones PSC, which contained asbestos and were delaminating and falling onto the top of the ceiling.

The anticipated budget for the project was \$3.3 million. Approval was requested to fund only the initial design and development of a cost estimate for the project.

On behalf of the Buildings and Grounds Committee, Mr. Lister moved to establish this project for Phase I Design with a budget of \$50,000 to be funded with Institutional Capital Project Funds. Mr. Adams, Mr. Burroughs and Chairman Loadholt seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

b. Project Approvals (Phase II):

i. Preston College Fire Protection Renovation: This project was to install a fire protection system in Preston College, which housed the

Preston Residential College Program. The Phase I Design of the project, approved in April 2008, had been completed.

On behalf of the Buildings and Grounds Committee, Mr. Lister moved to fund Phase II Construction for \$1,300,000 for a total project budget of \$1,500,000 to be funded with Housing Operating Funds. Mrs. Stone seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

ii. Patterson Hall Renovation: The project will replace worn finishes and systems, reconfigure space to meet student preferences, and will address code upgrades. Work will include converting student rooms to a suite-style arrangement and creating additional office space for Housing Administration. Structural modifications to address seismic code issues and the installation of a fire protection system are also included in the project.

On behalf of the Buildings and Grounds Committee, Mr. Lister moved to fund Phase II Construction for \$34,900,000 for a total project budget of \$38,100,000 to be funded with Housing Operating Funds. Mr. Jones seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

iii. Coaches Support Building - Athletics: The Phase I Design of the project, approved in April 2008, had been completed. The project was to construct a 60,000 square foot facility with offices for coaches as well as support departments and administration.

Construction was planned to begin in March of 2010 with completion in April of 2011.

On behalf of the Buildings and Grounds Committee, Mr. Lister moved to fund Phase II Construction for \$17,000,000 for a total project budget of \$19,000,000 to be funded with Athletic Revenue Bonds. Mr. Buyck seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

iv. Athletic Garage and Maintenance Facility: The Phase I Design of the project, approved in April 2008, had been completed. The project was to construct a parking facility for the Athletic Village that will house approximately 368

vehicles, and a maintenance and storage facility for the grounds operations on the lower level.

Construction was planned to begin in 2010.

On behalf of the Buildings and Grounds Committee, Mr. Lister moved to fund Phase II Construction for \$8,200,000 for a total project budget of \$8,800,000 to be funded with Athletic Revenue Bonds. Mr. Hubbard seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

v. Athletic Village Infrastructure Construction: The Phase I Design of the project, approved in April 2008, had been completed. The project infrastructure will support the new development at the Athletic Village, and central plant upgrades to provide additional capacity.

On behalf of the Buildings and Grounds Committee, Mr. Lister moved to fund Phase II Construction for \$15,400,000 for a total project budget of \$16,600,000 to be funded with Athletic Revenue Bonds. Mr. Adams seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

vi. Athletic Spring Sports Venues: The Phase I Design of the project, approved in April 2008, had been completed. The project was to construct 12 hard-surface tennis courts, associated spectator structure, and restroom facilities. The project also included construction of the connection entry plaza to the pedestrian spine as well as demolition of the existing baseball field, Spring Sports Center, and Roost Buildings A, B, and D.

On behalf of the Buildings and Grounds Committee, Mr. Lister moved to fund Phase II Construction for \$4,600,000 for a total project budget of \$5,300,000 to be funded with Athletic Revenue Bonds. Mr. Warr seconded the motion.

Dr. Floyd commented that the University debt, upon completion of the Farmers Market renovation of \$15.5 million, would total \$135.2 million with annual payments of \$9.4 million. He asked that the University move forward with caution regarding the accumulation of additional debt. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

c. Other Approvals:

i. Thomas Cooper Library Roof Replacement: The Thomas Cooper Library was USC's main Library and an important center of academic life. The roof repairs required the total replacement of 40,000 square feet of roof system and the removal and replacement of all failed drain lines.

On behalf of the Buildings and Grounds Committee, Mr. Lister moved to establish this project with a budget of \$493,000 to be funded with Institutional Capital Project Funds. Mr. Foster seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

ii. Russell House Ballroom Renovation: This project will renovate the Russell House Ballroom by installing multi-media presentation equipment in each of the three meeting spaces that can be combined to create the ballroom.

Construction will begin in December 2009, with completion anticipated in Spring 2010.

On behalf of the Buildings and Grounds Committee, Mr. Lister moved to establish this project with a budget of \$495,000 funded with Institutional Capital Project Funds. Mr. Hubbard seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

d. Other Business:

i. Thomas Cooper Library Emergency Safety Repairs:

Over the years the Library's exterior materials have deteriorated. The marble clad columns and roof drainage system leak, resulting in rust and deterioration of the marble connections. This project will repair the primary exterior concerns; marble cladding attachment rework, plaza waterproofing and paving material replacement, brick base veneer removal and replacement, safety railing addition, and proper water run-off changes.

The plaza deck surrounding the Library was designed for heavy pedestrian traffic. Due to safety concerns, removal and re-installation of the panels as well as the rework of the deck waterproofing and the veneer brick failures on the base were proceeding as an emergency procurement. The project was budgeted at \$3.5 million funded with ICPF (Institutional Capital Project Funds).

No action was required by the Committee, the report was for information.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

ii. Gift Naming Opportunities: The following gift naming opportunities were presented in Executive Session without objection:

(a) USC Columbia - School of Law:

- (1) "The Nelson Mullins Riley & Scarborough, LLP Student Lounge"
- (2) "The Stephen and DeAndrea Benjamin Faculty Lobby"
- (3) "The Willoughby and Hoefer, P. A. Library Special Collections Room"
- (4) "The John M. Bleecker, Jr. '60 & Anne Frances Bleecker '91 Large Library Study Area"
- (5) "The Honorable Randall T. Bell Library Carrel"
- (6) "The Culp, Elliott & Carpenter Student Organization Work Room"
- (7) "The Collins & Lacy Courtyard Patio"
- (8) "The Law Class of 2009 Student Meeting Room"

(b) College of Arts & Sciences:

- "The Caroline Belser Grimball Classroom"

On behalf of the Buildings and Grounds Committee, Mr. Lister moved to approve the gift namings as recommended by the Gift Naming Opportunities Committee. Mr. Jones seconded the motion. The vote was taken and the motion carried.

2. Development Foundation Report: Mr. Richard H. Rockafellow, Director of the Development Foundation, provided updates on the following Foundation projects: exchange of Onewood Farm and Blossom Street properties, Wheeler Hill properties, and Inn at USC.

H. Executive Committee:  
(The Honorable Miles Loadholt reported)

The Executive Committee met earlier today and approved a gift agreement with Susan Gibbs Robinson who donated to the University the Catesby volumes - a first edition two volume set entitled *Natural History of the Carolinas, Florida, and the Bahamas*, which was published between 1731-1743 with 220 hand-colored plates, and hand-colored map which was valued at \$650,000.

III. REPORT OF THE ALUMNI ASSOCIATION: Chairman Loadholt called on Mrs. Stone who initially thanked those Board members who had participated in the recent events with state legislators. The reception at the Carolina Baseball Stadium provided an opportunity to talk casually and informally with senators and representatives and also to showcase the new facility.

The following day the Alumni Association hosted its annual Carolina Day at the Statehouse. Nearly half of the Board members were able to participate in the event. Mrs. Stone noted that without a doubt the current group of advocates was the strongest they had had since the program began five years ago. There were representatives from each of the campuses, members of the Student Government Association and a strong contingent of approximately 300 alumni. During the following week the "University network" contacted the Governor to express their opinions about use of the federal stimulus funds; within a 24 hour period the response had been overwhelming.

Mrs. Stone also discussed the Alumni Association's partnership with the campus bookstore during Grad Fair - an event where seniors can take care of everything they need for graduation. This spring 1,435 new graduates joined the Alumni Association in comparison to 275 last spring and 350 last fall. She stressed the importance of building University loyalty early.

In five weeks, the second "May Carolina" - spring alumni weekend which would hopefully grow into an important reunion tradition - would be held. Mrs. Stone advised that the schools and colleges were very supportive and this year's offerings would include dances, baseball, reunion parties, academic classes without quizzes, campus tours as well as various course offerings for continuing education credit. She encouraged everyone to participate in the event.

And, finally, Mrs. Stone sadly reported that the Carolina family had lost an outstanding member this past February. Frances H. Smith, a member of the Class of 1939, had received the Algernon Sydney Sullivan Award for distinguished service to the University as a student. She was a lifetime member of the Alumni Association and had served on the Board of Governors. She had also been elected as the Alumni Association's first female president in 1980.

IV. REPORT OF THE PRESIDENT: Chairman Loadholt called on President Pastides who made the following comments:

I start today with the word 'persistence.' Our beloved University will never stop 'persisting' in its quest to serve South Carolina and the United States and to gain the resources necessary to do so.

I have two brief updates for you this afternoon: the political crisis of the moment and then how we are planning to follow up from our highly productive Board Retreat of March 9<sup>th</sup>.

I thank you, my Board of Trustees, for your persistence and your support of me and Carolina. I am hearing from many members of the General Assembly and other local officials about how supportive they are of our University. Specifically, the leadership of the House and the Senate both have praised us for facing draconian cuts with steadfastness, without whining, without raising tuition and for retaining a level of confidence about the future.

The Gamecock Caucus event, hosted by our Alumni Association at the baseball stadium with many of you present, was an absolute 'home run.' I thank you for being there and I pledge that such interactions will be increasingly common. We are creating a second 'Garnet Army' - this one at the Statehouse. It will include elected officials who are alumni, elected officials whose districts include one of our 14 campuses and it should

include every district and region of the state. I cite Anderson and Horry Counties as two important examples. Our newest trustees are from these counties and both have hosted spirited events to help the University's impact be more boldly represented in their regions.

The Gamecock Caucus should be close to our students, including our student athletes, our technologies and our cultural events. They should get good news before others get it and we should listen to them as well. By doing so, they can better carry the flag for the University of South Carolina.

We also need increased attention from the federal government and other important organizations on the national scene. Our national advisory council is still being formed and yesterday I met with Secretary Andrew Card in Washington, D.C. He and others are prepared to advise and to take the University deeper into those circles where influence and impact are high.

I discussed the stimulus situation with the Secretary and like the leadership of the South Carolina General Assembly, he understands the absolutely vital importance of restoring those funds to our University for at least two years.

We are at a critical moment in the history of the University. We are being rocked by economic forces and yet South Carolina needs us to be a bigger and better University and we are up to the task.

The House has drafted a budget that would restore 62 percent of the \$55 million cut from the University since July 1. With that infusion of \$35 million a year for two years, we can meet the challenges. It is not too much money, of course, and we would still be down a lot economically, but we would be able to implement the strategies presented at the Board Retreat in a very meaningful way while the national and state economies return to a semblance of normalcy, we hope, by FY 2012.

As the university that may have received the largest cut of any in the United States of America, I cannot fathom being the only flagship university that does not receive a financial lifeline. We deserve an equal chance to compete with public universities in the other 49 states.

And when the economy does rebound, the University of South Carolina must be a funding priority for South Carolina. We are not merely one university in South Carolina; we are the University for South Carolina. Nearly one in two South Carolinians preparing for their college degree at one of the state's public universities is enrolled at the University of South Carolina. That demands and deserves the attention and support of government and the business community.

In following up from the Board Retreat, my team has been fleshing out the vision and we look forward to reconvening very soon with the strategic planning committee and also with you, the entire board.

I am drafting targets that will set quantifiable goals in a quantifiable timeframe to increase our commitment to three areas: first, to take the lead in providing for all South Carolinians an affordable and accessible higher education, such that our state is above the median in the percentage of adults who have a baccalaureate degree or higher by the year 2025; second, to increase the direct impact on the state's economy by increasing annual research awards to \$450 million a year by 2020; and, third, to contribute to the advancement of the economy of South Carolina such that the gross state product would increase by \$7.8 billion by the year 2030.

These are bold targets and each of them still needs to be fine tuned. They are not final. Each of them will be presented to you, the Board, for your input and for your eventual approval. I am not afraid of not achieving one or more of these goals in their entirety. But I do know that accomplishing even a major part of them will earn the description of the University of South Carolina that I have used over again since the beginning of August that no university in America has a greater impact on the people of its state than the University of South Carolina.

Focus Carolina is in full swing with two public forums: one yesterday and another this coming Thursday being held at the Russell House Ballroom. Provost Moore reported that the meeting on Monday was well attended by faculty, staff, students and alumni - all providing great feedback and ideas to advance our strategic planning. These forums now mark the completion of the first phase of the work of the five Focus Carolina committees: Teaching

& Learning; Research, Scholarship & Creative Achievements; Service Excellence; Quality of Life in the University Community; and Recognition & Visibility.

In closing, let me return to current events. I must remain hopeful about the stimulus funds. I believe that the federal government is actively considering measures that it can take. I assure you that when the stimulus funds are received, every single dollar will be accountable to the Board of Trustees, to the General Assembly and to the taxpayers of the United States. Every single dollar will be spent to help us achieve our goals. Significant stimulus funding will be dedicated to admitting and graduating more South Carolinians than we have served in the past and keeping their education reasonably affordable.

The funds will also allow us to specifically increase the University's national competitiveness in areas discussed at the retreat like hydrogen and nuclear science, health sciences including nursing, the rule of law and business and global competitiveness. In other words, we will take our programs with world class potential to an even higher level.

We play Clemson tonight in baseball and I wish this spring night could have been warmer, but thoughts of spring cause me to reflect on the mighty power of the little seedling in spring. Innately, it knows to send strong roots down while simultaneously sending a shoot straight up to the sun. That's how I think of the University of South Carolina on this cool, spring day - we are strengthening our root system by pledging to educate more people and to provide more opportunities for South Carolinians after graduation while at the same time we are shooting for the stars. Those are not opposing goals. Just like the seedling, they come second nature for a strong university like ours.

That concludes my report, Mr. Chairman.

V. REPORT OF THE OUTGOING SGA PRESIDENT: Chairman Loadholt asked Andrew Gaeckle to step forward so that he and Dr. Pastides could present him a resolution in recognition of his contributions to the University as Student Body President. Secretary Stepp read the citation and the Board extended a round of applause.

Mr. Gaeckle expressed his gratitude for the opportunity to have served as Student Body President and as a member of the Board of Trustees this past year. He noted that the University had experienced difficult challenges recently but he knew that the future was bright. He thanked everyone for their commitment to this institution and again stressed that he had experienced every opportunity as a student at the University of South Carolina.

VI. OTHER MATTERS: Chairman Loadholt called on Mr. Burroughs who requested that a report be delivered to the full Board about the Athletics Department financial position including bond indebtedness. Mr. Lister further asked that a comparison be conducted with the other SEC schools. Mr. Hyman will present this information in the near future.

Since there were no other matters to come before the Board of Trustees, Chairman Loadholt declared the meeting adjourned at 2:55 p.m.

Respectfully submitted,

Thomas L. Stepp

Secretary