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University of South Carolina

BOARD OF TRUSTEES

October 27, 2005

The University of South Carolina Board of Trustees met on Thursday, October 27, 2005, at 2:35 p.m. in the Capstone House Campus Room.

Members present were: Mr. Herbert C. Adams, Board Chairman; Mr. Miles Loadholt, Board Vice Chairman; Mr. Arthur S. Bahnmuller; Mr. Mark W. Buyck, Jr.; Dr. C. Edward Floyd; Mr. Samuel R. Foster, II; Mr. William C. Hubbard; Mr. William W. Jones, Jr.; Mr. Toney J. Lister; Ms. Rita M. McKinney; Mr. Michael J. Mungo; Mr. John C. von Lehe, Jr.; Mr. Eugene P. Warr, Jr.; Mr. Mack I. Whittle, Jr.; and Mr. Othniel H. Wienges, Jr. Members absent were: Ms. Darla D. Moore; Mr. M. Wayne Staton; and Mrs. Inez M. Tenenbaum. The faculty representative, Dr. C. Eugene Reeder, and the student representative, Mr. Justin Williams, were also present.

Others present were: President Andrew A. Sorensen; Secretary Thomas L. Stepp; Executive Vice President for Academic Affairs and Provost Mark P. Becker; Vice President and Chief Financial Officer Richard W. Kelly; Vice President for Research and Health Sciences Harris Pastides; Vice President for Information Technology and Chief Information Officer William F. Hogue; Vice President for Advancement T.W. Hudson Akin; Vice President for Student Affairs Dennis A. Pruitt; General Counsel Walter (Terry) H. Parham; Associate Provost for Budget and Operations William T. Moore; Vice Provost and Executive Dean for Regional Campuses and Continuing Education Chris P. Plyler; Chancellor of USC Aiken Thomas L. Hallman; Chancellor of USC Beaufort Jane T. Upshaw; Chancellor of USC Upstate John C. Stockwell; Dean of USC Lancaster John Catalano; Dean of USC Salkehatchie Ann Carmichael; Dean of USC Sumter C. Leslie Carpenter; Dean of USC Union James W. Edwards; Associate Provost for Institutional Outreach and Dean of The Graduate School Christine Ebert; Interim Dean of the College of Engineering and Information Technology Duncan A. Buell; Dean of the College of Nursing Peggy O. Hewlett; Dean of the Arnold School of Public Health Donna L. Richter; Dean of the School of Music C. Tayloe Harding; Associate Dean for Administration, Moore School of Business, Robert E. Markland; Associate Dean for Academic Affairs, Arnold School of Public Health, Cheryl Addy; Vice Chancellor for Business Affairs, USC Upstate, Robert Connelly; Assistant Treasurer Susan D. Hanna; Executive Director of the Alumni Association, Division of University Advancement, Marsha Cole; Director of the Department of Internal Audit Alton McCoy; Associate Chancellor for Business and

Finance, USC Aiken, Virginia S. Steel; Director of Facilities Operations, USC Aiken, Tony Ateca; Director of the International Tourism Research Institute, College of Hospitality, Retail, and Sport Management, Richard Harrill; Director of the South Caroliniana Library, University Libraries, Herbert J. Hartsook; Professor and Chair of the Department of Chemical Engineering, College of Engineering and Information Technology, Michael D. Amiridis; Professor in the Department of Chemical Engineering, College of Engineering and Information Technology, Michael A. Matthews; Treasurer of the Student Government Association Tommy Preston; USC Columbia student Kelly Cox; The Reverend Tom H.B. Wall of the Palm Campus Ministry; University Legislative Liaison John D. Gregory; and Director of University Communications, Division of University Advancement, Russ McKinney, Jr.

Chairman Adams called the meeting to order and stated that notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated to the members; and a quorum was present to conduct business.

Chairman Adams welcomed everyone and invited Board members to introduce themselves. Mr. McKinney indicated that no members of the media were in attendance. Chairman Adams asked everyone to stand for a moment of silence in memory of Board member Robert N. McLellan who had recently died. At Chairman Adams request, The Reverend Tom H.B. Wall, Palm Campus Ministry, delivered the invocation.

Chairman Adams stated that there were personnel matters relative to recommendations for honorary faculty titles, an appointment with tenure, honorary degree nominations and a Development Foundation Board appointment as well as contractual matters relative to gift naming opportunities which were appropriate for discussion in Executive Session. Mr. Wienges moved to enter Executive Session. Mr. Bahnmuller seconded the motion. The vote was taken, and the motion carried.

The following persons were invited to remain: President Sorensen, Secretary Stepp, Provost Becker, Dr. Pastides, Mr. Kelly, Dr. Pruitt, Dr. Hogue, Mr. Akin, Dr. Plyler, Mr. Parham, Mr. Gregory, Mr. McKinney, Ms. Stone and Ms. Tweedy.

Return to Open Session

I. APPROVAL OF MINUTES: The following eleven sets of minutes had been circulated by mail to the Board for review and were presented for approval:

- A. Fiscal Policy Committee, February 18, 2005
- B. Buildings and Grounds Committee, February 18, 2005
- C. Intercollegiate Activities Committee, February 18, 2005
- D. Executive Committee, February 18, 2005
- E. Board of Trustees, February 18, 2005
- F. Ad Hoc Committee on Advancement, March 17, 2005
- G. Student-Trustee Liaison Committee, March 17, 2005
- H. Academic Affairs & Faculty Liaison Committee, March 17, 2005
- I. Health Affairs Committee, March 17, 2005

There were no additions, deletions or corrections to the minutes; therefore, they stood approved as distributed.

II. COMMITTEE REPORTS:

- A. Executive Committee  
(The Honorable Herbert C. Adams reported)

The Executive Committee met on August 25<sup>th</sup>, September 1<sup>st</sup>, September 9<sup>th</sup>, and earlier today.

During the August 25<sup>th</sup> meeting, the Committee approved the refunding of four parking and housing bond series which will save the University slightly more than \$4 million collectively. During the meeting on September 1<sup>st</sup>, tenure was awarded on behalf of the full Board, with concurrence from the Chair of Academic Affairs, to the following three individuals:

- 1. Dr. Peggy O'Neill Hewlett at the rank of Professor in the College of Nursing; she will serve as the Dean of the College of Nursing.
- 2. Dr. Tom Vogt at the rank of Professor in the Department of Chemistry and Biochemistry; he will serve as the Director of the NanoCenter.
- 3. Dr. Chris Rorden at the rank of Associate Professor in the Arnold School of Public Health.

During the September 9<sup>th</sup> meeting, the Committee approved, on behalf of the full Board, an emergency transient fee schedule for Gulf Coast evacuees seeking admission to the University for the fall semester.

Also, during the September 9<sup>th</sup> meeting, the Executive Committee approved, on behalf of the full Board, a Memorandum of Understanding with Greenville Technical College for USC Upstate to provide upper division courses on its campus. All development of programs and/or structures will follow normal Board of Trustees procedures and will come to the appropriate Board committees, the full Board of Trustees, the Commission on Higher Education, Joint Bond Review Committee and the Budget and Control Board.

Earlier today, the Committee approved the following contracts: 10 indefinite delivery contracts for construction services; a new 15-year contract with Barnes and Noble College Bookstores, Inc. to operate the University Bookstore; a renewal contract with Global Spectrum, LP to manage and operate the Colonial Center; a multi-media contract with Gamecock Sports Properties, LLC; and a contract with Onewood Farm, Inc. for use of its facility by the women's equestrian team.

The following items were approved for recommendation to the Board:

4. Development Foundation Board Appointment: The Executive Committee also approved the appointment of Mr. Mark W. Buyck, Jr. to succeed Mr. Wayne Staton as the Board of Trustees representative on the Development Foundation Board.

Mr. Bradley moved approval of the appointment of Mr. Mark W. Buyck, Jr. to the USC Development Foundation Board. Mr. Whittle seconded the motion. The vote was taken, and the motion carried.

5. School of Law Need-Based Scholarship Program: The Executive Committee also approved the establishment of a need-based School of Law Scholarship program to be administered in the Office of Student Financial Aid and Scholarships based on approved policies and procedures.

The Division of Business and Finance will provide the school with one-time funding in the amount of \$600,000 from Trademarks and Licensing proceeds until other external sources were identified.

Mr. Whittle moved approval of the establishment of the School of Law need-based scholarship program as described in the materials distributed for the meeting. Mr. Loadholt seconded the motion. The vote was taken, and the motion carried.

6. Presidential Compensation: Chairman Adams called on Mr. Whittle who instructed Secretary Stepp to prepare the necessary documents to secure the \$60,000 annual bonus from the Educational Foundation and a new \$40,000 salary supplement from other sources. Mr. Bradley seconded the motion. Chairman Adams indicated that the Board of Trustees would review presidential compensation on an annual basis. The vote was taken, and the motion carried.

B. Intercollegiate Activities Committee  
(The Honorable Samuel R. Foster, II reported)

The Intercollegiate Activities Committee met on Thursday, September 15, 2005. Mr. Hyman shared the Athletics department's goals and his ideas of what constituted a successful athletics program.

He defined components of a successful program as follows:

- Integrity: the cornerstone of a program
- Student-Athlete: the University was in the business of young people both academically and athletically

- Winning and Losing: a positive competitive spirit
- Academics: student-athletes needed to understand the value of an education
- Positive Visibility: the value of giving back (currently, the Athletics Department was involved in the hurricane Katrina relief effort)
- Teammates: individuals who possessed mutual respect for others, a positive attitude, loyalty, were problem solvers, influencers and givers toward the improvement of the department (a "teammate of the year" will be recognized later this year)
- Contributors to Society

Future departmental initiatives will include a long range Master Plan for facilities, Information Technology upgrades (a donor and ticketing system) and development of a department capital campaign. An additional sport for women will also be added.

Mr. Hyman reported that the University's drug policy was more restrictive than other universities and the NCAA's policy; he emphasized prevention as well as punitive measures.

The University's alcohol program was also reviewed. The Director of Sports Medicine has begun an alcohol blood screening program; students who tested positive will be further screened to determine whether they had an alcohol problem.

In conclusion, Mr. Kelly updated the Committee about armed security guards at University sporting events and particularly issues concerning physical conditioning and safety requirements for the weapons.

C. Student-Trustee Liaison Committee  
(The Honorable Rita M. McKinney reported)

The Student-Trustee Liaison Committee met on Thursday, September 15<sup>th</sup>.

Prior to the formal meeting, students had the opportunity to talk with Trustees, President Sorensen and University officials during lunch.

Dr. Pruitt reported on University activities to assist Hurricane Katrina evacuees. Students held fundraisers and volunteered their services to various organizations.

Dr. Sorensen, Mayor Bob Coble and Congressman Jim Clyburn met and discussed ways to bring the community together to help persons affected by the hurricane. Assisting with these efforts were the Salvation Army, American Red Cross, State Department of Social Services, Social Security Administration, and the Southern Baptist Association. To date, 1,500 evacuees from Louisiana had been processed at the relief center set up for them.

Ms. Melissa Watson, President of GAMMA (Gamecocks Advocating the Mature Management of Alcohol) presented a comprehensive report on the numerous activities sponsored by this organization. In addition, she reported that GAMMA had received

a grant for peer educators and student-athletes to give presentations to students. From 1997 to 2004, GAMMA has received the national peer network award annually.

Following these presentations, students reported on the many activities taking place on their respective campuses; they continued to be heavily involved with their campuses' activities and in their communities.

Mr. Buyck asked whether production of a student yearbook will be reintroduced on the Columbia campus; Dr. Pruitt indicated that a study will be conducted to determine the financial feasibility. Ms. McKinney commented that the Committee will look forward to hearing from Dr. Pruitt in the future.

D. Academic Affairs and Faculty Liaison Committee  
(The Honorable John C. von Lehe, Jr. reported)

The Academic Affairs and Faculty Liaison Committee met on Thursday, September 15<sup>th</sup>. The following items were approved for recommendation to the Board:

1. Honorary Faculty Titles: Twenty requests for honorary faculty titles were mailed with the materials for this meeting. They had received all appropriate approvals and were presented to the Committee and to the Board in Executive Session without objection.

The following individual would be awarded the titles Dean Emeritus, Carolina Distinguished Professor Emeritus and Distinguished Professor Emeritus effective with his retirement:

Dr. Bruce Coull

The following individual would be awarded the titles Eleanor M. and R. Frank Mundy Distinguished Professor Emerita and Distinguished Professor Emerita effective with her retirement:

Professor Patricia McNeely

The following individuals would be awarded the title Distinguished Professor Emerita effective with their retirement:

- a. Dr. Patricia Bohannon
- b. Professor Cynthia McMillan

The following individuals would be awarded the title Distinguished Professor Emeritus effective with their retirement:

- a. Dr. Daniel Barron
- b. Professor Charles Denny
- c. Dr. Robert Group
- d. Dr. Ronald Harshbarger
- e. Dr. William Lamprecht
- f. Dr. Arthur Mitchell
- g. Dr. Lawrence Strong
- h. Dr. Richard Zingmark

The following individual would be awarded the title Emerita Professor effective with her retirement:

Dr. Marlene Mackey

The following individuals would be awarded the title Emeritus Professor effective with their retirement:

- a. Dr. Armand Gagne
- b. Dr. Abdul Ghaffar

The following individuals would be awarded the title Distinguished Librarian Emerita effective with their retirement:

- a. Ms. Linda Allman
- b. Ms. Jane Ferguson

The following individuals would be awarded the title Librarian Emerita effective with their retirement:

- a. Ms. Janet Cambre
- b. Ms. Sarah Gable
- c. Ms. Martha Mason

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of these twenty honorary faculty titles. Mr. Bahnmuller seconded the motion. The vote was taken, and the motion carried.

Mr. Mungo inquired whether honorary faculty title approvals could be handled solely by the Academic Affairs Committee. President Sorensen explained that the Board Bylaws stipulated full Board approval; he suggested that the Chair of the Committee present the names ad seriatim with one motion for approval. Secretary Stepp indicated that he will study the Bylaws to determine the feasibility of revising the approval process. Currently, honorary faculty title requests were presented as a group in Executive Session and specifically named during the Open Session report.

2. Appointment with Tenure: The following request for an appointment with tenure was mailed with the materials for this meeting. It had received all appropriate approvals and was presented to the Committee and to the Board in Executive Session without objection.

Dr. Arch Woodside would be awarded tenure at the rank of Professor in the College of Hospitality, Retail, and Sport Management effective with his appointment as Professor.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of this request for an appointment with tenure as presented. Mr. Bahnmuller seconded the motion. The vote was taken, and the motion carried.

3. Name Changes:

a. Finance Department - Moore School of Business: The Moore School of Business was requesting to change the name of the Banking, Finance, Insurance, and Real Estate Department to the Finance Department. This departmental name change had received all appropriate academic and administrative approvals.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of this departmental name change as described in the materials distributed for this meeting. Mr. Bradley seconded the motion. The vote was taken, and the motion carried.

b. International Tourism Research Institute - College of Hospitality, Retail, and Sport Management: The College of Hospitality, Retail, and Sport Management was requesting to change the name of the Institute for Tourism Research to the International Tourism Research Institute. It had received all appropriate academic and administrative approvals.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of this name change as described in the materials distributed for this meeting. Mr. Warr seconded the motion. The vote was taken, and the motion carried.

4. New Program Proposals:

a. Undergraduate Degree in Biomedical Engineering: The College of Engineering and Information Technology was requesting the establishment of the Bachelor of Science in Biomedical Engineering. This request had received all appropriate academic and administrative approvals.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of the establishment of this program as described in the materials distributed for this meeting. Mr. Mungo seconded the motion. The vote was taken, and the motion carried.

b. Graduate Degree in Biomedical Engineering: The College of Engineering and Information Technology was also requesting the establishment of the Master of Science and the Doctor of Philosophy in Biomedical Engineering. This request had received all appropriate academic and administrative approvals.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of the establishment of these graduate programs as described in the materials distributed for this meeting. Mr. Loadholt seconded the motion. The vote was taken, and the motion carried.

5. Center for Information Assurance Engineering - College of Engineering and Information Technology: The College of Engineering and Information Technology was requesting that the Information Security Laboratory be established as a Center so that it will qualify for substantially greater federal funding. Because of concerns about timing, this item was being presented to the full Board of Trustees for consideration; materials had been mailed to the full Board.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of this request as described in the materials distributed for this meeting. Mr. Foster seconded the motion. The vote was taken, and the motion carried.

6. Contract with Medical and Dental Educational Institute, Seoul, Korea: The Arnold School of Public Health was requesting

establishment of a Doctor of Public Health Program at the Medical and Dental Educational Institute in Seoul, Korea. This request had received all appropriate academic and administrative approvals.

During the September 15<sup>th</sup> Academic Affairs Committee meeting, approval was given to forward the request to the full Board for consideration contingent upon review of the financial information associated with the program; that information has been mailed to all Board members.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of the contract with the Medical and Dental Educational Institute in Seoul, Korea to establish the Doctor of Public Health Program as described in the materials distributed for the meeting. Dr. Floyd seconded the motion. The vote was taken, and the motion carried.

In addition, Provost Becker and Vice President Pastides presented a detailed report about the Faculty Excellence Initiative and Centenary Plan to hire 100 new faculty each year for the next six years. Mr. von Lehe commented that the report had been largely copied into the September 15<sup>th</sup> Committee meeting minutes; he recommended that everyone who did not attend the meeting review that section because of the importance of the topic. It was hoped that the report would be presented to the full Board in the near future.

Mr. Kip Howard also discussed the University's new holistic admissions process. The results of this effort were widely acclaimed by members of the Committee as marking a new era in Carolina's process, image, and standards of student recruitment.

And, faculty liaison representatives updated the Committee about activities in their areas.

E. Health Affairs Committee  
(The Honorable Toney J. Lister reported)

The Health Affairs Committee met on Thursday, September 15<sup>th</sup>.

Dr. Pastides reported on the Research Foundation's Pilot Program which will integrate the research administration and leadership of USC and MUSC. Together, these two institutions will conduct \$400 million in externally sponsored research and programs during the next year.

A Memorandum of Understanding had been signed by the presidents of both institutions and federal authorities at the National Institutes of Health were notified of plans to integrate the two research foundations.

The Pilot Program will contain the following elements:

- S. C. College of Pharmacy - the sponsoring research entity for all research proposals submitted by the South Carolina College of Pharmacy.
- MUSC Department of Biostatistics, Bioinformatics and Epidemiology

- USC/MUSC Collaborations - joint faculty proposals will be submitted by the USC Research Foundation.
- HSSC (Health Sciences South Carolina) Proposals - the USC Research Foundation will become the sponsoring agency for these proposals.

Dr. Pastides reported that an advisory committee consisting of administrators and faculty from both institutions will be appointed to oversee the program.

In the near future, legal factors will be reviewed to help ensure that the National Institutes of Health and other federal agencies will recognize the USC Research Foundation as the sponsoring entity for MUSC faculty during the pilot program. The targeted date for the opening of the pilot program was November 1, 2005.

The total combined revenue for this year was \$346 million; \$180 million was credited to MUSC and \$166 million to USC.

- SC College of Pharmacy Memorandum of Understanding: Dr. Pastides and Dr. DiPiro (the new Executive Dean of the S.C. College of Pharmacy) reported on the S. C. College of Pharmacy Memorandum of Understanding between USC and MUSC which was approved by the Committee; the MOU formalizes the affiliation between the two Colleges of Pharmacy. The first class of the integrated program will begin in Fall 2006 on both campuses. It was the intent of both institutions to maintain separate accreditations until at least 2010; the University will request a parallel accreditation for the South Carolina College of Pharmacy.

On behalf of the Health Affairs Committee, Mr. Lister moved approval of the SC College of Pharmacy of Memorandum of Understanding as distributed with the materials for this meeting. Mr. Hubbard seconded the motion. The vote was taken, and the motion carried.

F. Fiscal Policy Committee  
(The Honorable Eugene P. Warr reported)

The Fiscal Policy Committee met earlier today.

Mr. Warr thanked Committee members for electing him as Chairman to succeed Mr. McLellan. He expressed his desire to perform the duties of this position in an exemplary manner.

Mr. McCoy discussed the Audit Tracking Report which had five items more than six months old; all of the departments involved are making progress toward resolving the findings. He also stated that since the last meeting in June the following audits have been resolved: Payroll; Printing Services; Financial Services; and Publications.

Comprehensive audits of the following areas were conducted: Athletic Department; College of Nursing; College of Social Work; and the Arnold School of Public Health.

It was customary to perform an audit on any college, school, or department when there was a transition in leadership. The audit of the Department of Athletics had found a number of items involving internal business processes and practices and procedures that needed to be upgraded to meet current University operating procedures. Mr. McCoy reported that the Athletics Department had cooperated fully in these findings, that most matters such as contract signing procedures had been resolved either in the course of the audit or were being corrected currently, including actions on the Executive Committee agenda today. He expressed confidence that other items that will go on the tracking report will be quickly resolved and thanked Athletics Director Eric Hyman for his leadership and cooperation.

For the College of Nursing, it was concluded that overall the college is in compliance; several minor exceptions were brought to the attention of management and resolved during the audit.

The College of Social Work audit revealed various findings all of which have been addressed; new internal practices have been implemented to ensure that appropriate procedures are followed in the future.

For the Arnold School of Public Health, incorrect procedures for using purchasing cards were noted; all relevant staff had been provided documentation of the appropriate procedures and/or referred to more experienced personnel for training. Other findings had also been addressed and internal procedures adjusted as necessary.

G. Buildings and Grounds Committee  
(The Honorable William C. Hubbard reported)

The Buildings and Grounds Committee met earlier today.

1. Administrative Project Increase(s): Kirkland Apartments Renovations: In accordance with the policy approved by the Board of Trustees, administrative approval was obtained to increase the budget for the Kirkland Apartments Renovations.

The budget for the existing project was increased by \$14,451.31 to fund increased professional fees and to fund additional work associated with replacing flooring on the sleeping porches. This increase was funded by the Department of Justice and resulted in a total budget of \$2,397,018.31 totally funded with federal funds.

The following items required consideration by the Board:

2. Critical Building Energy System Needs - Circuit #1 Electrical Distribution Upgrades: This proposed project will upgrade the electrical distribution system, replacing the primary feed

cables and switches servicing Humanities, Gambrell Hall, East Energy, Gibbes Green, the BA Building, Capstone and Columbia Hall. It was currently approved with a budget of \$500,000. Because of the increased costs for copper and additional labor costs, the initial budget estimate must be revised.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to increase the project budget by \$190,000 funded with University Funds which were surplus from another Electrical Distribution project which was under budget. This will result in a total project budget of \$690,000 funded with University Funds as presented in the Three Year Capital Plan. Mr. Bahnmuller seconded the motion. The vote was taken, and the motion carried.

3. Humanities Pavilion Restaurant: The original project, approved in April 2005, had expanded from a single story building to one with two dining mezzanines serviced by an elevator as well as a revised kitchen design to allow on-site food preparation and china service. In order to accommodate these changes, an increase to the project budget was required which will be funded by a transfer from the existing project for Food Service Facilities.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to increase the project budget by \$250,000 resulting in a total budget of \$1,750,000 funded with University Funds as presented in the Three Year Capital Plan. Mr. Jones seconded the motion. The vote was taken, and the motion carried.

4. USC Solar Photovoltaic "Walkway" System: This proposed project will install solar lighting panels on the walkway connecting the Blatt P. E. Center and the Bates housing complex; standard campus power will also be available as needed. Incorporated into the project was an informational kiosk with interactive software that will display data on the performance of the system including the amount of power generated and consumed.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish this project with a budget of \$250,000 funded with grant funding from Santee Cooper/EPA. Mr. Foster seconded the motion. The vote was taken, and the motion carried.

5. Band Hall Construction: As currently approved, this project was for the relocation of the University Bands, construction of a band practice facility with instrument storage facilities, and the creation of a practice field and parking area.

Since the project was originally approved, the site for the project had changed from the Bates House Dormitory/Benson School to Sumter Street, adjacent to the Engineering Technical Fabrication Facility. It was recommended that the facility be expanded to accommodate the dance program.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to revise the project scope to include accommodations for the dance program by increasing the budget by \$1,729,000. This will result in a total project budget of \$6,729,000 funded with University Funds as presented in the Three Year Capital Plan. Mr. Lister seconded the motion. The vote was taken, and the motion carried.

6. Biomedical Block Parking Garage: This project, approved as a component of the Research Campus, was for the construction of a 1400 space parking garage located on the block bounded by College, Park, Greene, and Lincoln Streets. It was recommended that the USC String Project be relocated to the site which will require the upfit of 10,000 square feet of the space in the garage structure directly across the street from the School of Music.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to revise the project scope to include accommodations for the USC String Project and to increase the project budget by \$600,000 funded with \$300,000 in University Funds as presented in the Three Year Capital Plan and \$300,000 in Institutional Funds from the Office of the Provost and the School of Music. This will result in a total project budget of \$19 million funded with \$18.4 million from the City of Columbia, \$300,000 in University Funds as presented in the Three Year Capital Plan, and \$300,000 in Institutional Funds from the Office of the Provost and the School of Music. Mr. Buyck seconded the motion. The vote was taken, and the motion carried.

7. Energy Performance Contract: This project was originally approved for energy projects on the Columbia Campus. The need for additions and modifications had been identified especially in the area of the research campus and facilities. The most expedient and cost effective process to implement the additional work was to revise the scope and increase the budget of the existing Energy Performance Contract.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to increase the project scope and the project budget. The increase of \$3,160,521 will be funded with \$2,745,521 transferred from research campus projects and \$415,000 from University Funds as presented in the Three Year Capital Plan. This increase will result in a total project budget of \$53,390,969 funded with \$46,530,448 from the State Treasurer Master Lease, \$3,115,000 from University Funds as presented in the Three Year Capital Plan, \$2,745,521 transferred from research campus projects, and \$1,000,000 from the State Energy Office Loan. Ms. McKinney seconded the motion. The vote was taken, and the motion carried.

8. USC Aiken:

a. Pacer Commons Acquisition: In August 2004, Pacer Commons, a 316 bed residence hall, opened at USC Aiken. It was owned by the Aiken Student Housing Foundation on land leased from the Aiken County Commission for Higher Education.

In order to secure a fixed interest rate, merge the housing budgets for all residential facilities at USCA, and reduce various operating costs, USCA was proposing to purchase Pacer Commons from the Aiken Student Housing Foundation. In addition, as part of the purchase, the Aiken County Commission for Higher Education had agreed to transfer title to the University of the 11.63 acres.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to accept the donation of property from the Aiken County Commission on Higher Education and to purchase Pacer Commons from the Aiken Student Housing Foundation. The budget for the project is \$12.9 million funded with Revenue Bonds. Mr. Loadholt seconded the motion. The vote was taken, and the motion carried.

b. Pacer Downs Upgrades: Pacer Downs, USC Aiken's original housing facility, was built between 1984 and 1986. Renovations were necessary to upgrade the apartments to standards comparable to Pacer Commons. Planned renovations included improvements to life safety systems, replacement of carpet, vinyl flooring, cabinets in kitchens and bathrooms, and replacement of furnishings.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish the project with a budget of \$1.1 million funded with Revenue Bonds. Mr. von Lehe seconded the motion. The vote was taken, and the motion carried.

9. Gift Naming Opportunities Committee: The Buildings and Grounds Committee approved 6 gift namings as recommended by the Gift Naming Opportunities Committee earlier today.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval of the following naming opportunities as provided by Article VII Section 2. paragraph 3(a) of the Board Bylaws:

- a. "Rotary Peace Park" - USC Upstate
- b. "J. O'Neal Humphries, MD, Dean's Conference Room" - School of Medicine
- c. USC Sumter
  - i. "Frances Marion 'Nick' Moise, Jr. and Cecile Virginia Moise Faculty Office"
  - ii. "Williams-Brice-Edwards Lobby"
- d. "Ben D. Arnold, Michael S. Arnold, and David G. Arnold Conference Room" - Arnold School of Public Health
- e. "BlueCross BlueShield of SC Atrium" - Arnold School of Public Health

Mr. Mungo seconded the motion. The vote was taken, and the motion carried.

III. ALUMNI ASSOCIATION REPORT: Chairman Adams called on Ms. McKinney who updated the Board about Alumni Association activities. She referenced the recently-conducted review of the Alumni Association by a consulting firm; the resulting report had indicated the need to "communicate, communicate, communicate." Since 2001, the Association had available a monthly "e-newsletter." Ms. McKinney was pleased to report that it was currently being distributed on line to 35,000 individuals.

In terms of the website, originally approximately 370 "users" per week had visited the site; that figure doubled the following year; and, currently the site was averaging 1,700 - 1,800 "hits" per day. When the last "e-newsletter" was disseminated, the website ([www.carolinaalumni.org](http://www.carolinaalumni.org)) had experienced 6,500 hits on one particular day. Ms. McKinney also noted that the "hardcopy" of the Alumni Association newsletter was now distributed quarterly (a recent change which had been made).

During the first week of November, Association staff will host the SEC Conference of Alumni Association professionals; 11 SEC schools will participate. The meeting will provide an opportunity to discuss and to exchange "best practices" from the various alumni relations programs. President Sorensen will also speak to attendees.

In addition, during November the Alumni Association Board of Governors was planning a one-half day meeting to focus exclusively on membership growth. Previously reported was the fact that membership in the Alumni Association had doubled (total of 32,000 members) in the last five years; the pool of potential members numbered 200,000. Because of the current momentum of the University and the fact that alumni giving had reached the category of "top ten public universities in the country," it was considered an opportune time to refocus efforts on this area. It was hoped that the membership would double again.

Ms. McKinney referenced the Carolina Action Network (CAN) effort which was organized two years ago to engage alumni in lobbying legislators on behalf of higher education. On a pre-determined day in the spring, alumni gathered and marched as a group to the statehouse in order to talk with their respective representatives. She was pleased to announce that participation had doubled for the second event. A steering group of representatives from across the state had been established to work with Mr. John Gregory and Ms. Shirley Mills (Carolina's legislative representatives) in order to sustain activities with the legislature throughout the year; they will also assist with the planning of the Carolina Action Network Day. Ms. McKinney characterized this event as a "great advocacy effort."

The third legislative visit was scheduled for March 28; on this day participants will be able to talk with representatives from the House and the Senate.

Ms. McKinney noted that two Board members (Mr. Wienges and Mr. Buyck) had been honored during Homecoming Weekend events earlier this month. Several new activities designed to tap into the individual schools and colleges Homecoming events had been added last year and were continued this year; all of the events were sold out with a record number of attendees at each one.

Ms. McKinney also indicated that the Alumni Association had accepted a gift of nearly \$50,000 from the Class of 1955 which had been designated for the Alumni Center; with this contribution, dollars raised and committed for the project currently totaled \$4 million.

Discussion ensued about soliciting the various groups of individuals who did not fall within the undergraduate area to join the Alumni Association. Ms. Marsha Cole, Executive Director of the Alumni Association, indicated that the Association maintained a very inclusive attitude toward welcoming new members. For example, faculty and staff were considered to have "a demonstrated affiliation for the institution" and were eligible to join as well as individuals who donated substantial funds to the University. Mr. Mungo suggested that the development department utilize this attitude during their campaigns to capture new members.

Chairman Adams stressed the importance of Board members participating in the next Carolina Action Network Day; he asked everyone to mark this date on their calendars.

IV. REPORT OF THE PRESIDENT: Chairman Adams called on President Sorensen who remarked that it was an exciting time at the University for all of the campuses. Last Sunday afternoon he had participated in a ceremony at USC Lancaster in the former Baptist Church; Trustee Jim Bradley had also attended the event. The congregation had donated the property to the campus and the Carolyn Ray Dowling Family Foundation had given a gift of nearly \$400,000 to refurbish the building. USC Lancaster had renovated the facility to accommodate the Exercise Science program, which was "quite robust," and other programs as well.

President Sorensen also noted that gifts had also been given to USC Aiken and USC Sumter. "We have some really exciting developments at those and all of the other campuses as well."

During the February 2003 Joint Boards Retreat, President Sorensen had presented a proposal which had included a detailed vision of the "Innovista" (research campus) concept; Board members had encouraged President Sorensen to pursue the development of this vision. Funding had been secured from the state legislature and private sources and various approvals from the City regarding zoning had been obtained. He was happy to announce that a groundbreaking ceremony

for the construction of the first Innovista building had been held on September 15<sup>th</sup>; during the previous day he had been photographed driving a bulldozer to begin the process.

President Sorensen commented that he had recently returned from a visit to Switzerland and Germany with Dr. Pastides to present projects developed by University faculty in the areas of chemistry, physics, and engineering to interested international companies. A memorandum of understanding had been established with the leading fuel cell research facility in Europe to share discoveries. Earlier, the University had also established an agreement with a Korean institute of energy research; therefore, North American, Asian and European scientists were working together in the area of fuel cell research through USC.

President Sorensen referenced Trustee McKinney's Student-Trustee Liaison Committee report regarding the number of Louisiana evacuees who had been processed at the relief center set up for them; to date, more than 2050 had received assistance. He was pleased to announce that every individual had been assigned to either a home or a hotel in the Columbia area. President Sorensen particularly commended everyone who had transformed the facility into a relief center in such a brief period of time. "It is truly extraordinary how this whole community came together - the Salvation Army, the Red Cross, the various social service agencies for the state, the City of Columbia, the University community - and focused on the common need and how we could all come together and serve these 2050 people."

Applications to the University last year were the highest in the history of the institution; this year that number was higher. "It's my fervent prayer that we will do a better job of keeping bright, able, young South Carolinians coming here." President Sorensen believed that the University's newly formatted holistic admissions process will assist us "in doing an even better job of reaching out and providing access to all of our prospective students."

President Sorensen asked The Reverend Tom Wall, the United Methodist campus minister, to step forward. During fall break, he had accompanied a group of more than 100 young people from the University to help Katrina victims in Biloxi, Mississippi. Mr. Wall commended the students for the amount of energy they brought to this experience. As an older gentleman remarked to him, "I had lost faith in the young people of our country, but just meeting your USC students has really restored my faith in young people." That remark he believed was a "great tribute to our group."

Mr. Wall introduced students Kelly Cox from the Carolina Service Council who helped to organize the trip, and Tommy Preston, Student Government Association Treasurer, who also participated. They displayed pictures of the trip and discussed the various tasks the group was assigned including, for example, removing

hundreds of boxes of clothing from under the bleachers of a stadium used as the hub of disaster relief efforts in the community; rain following Hurricane Katrina had damaged the clothing. They also helped to clear debris from several homes destroyed by the hurricane and to assemble care boxes for distribution in the area.

The students described this experience as amazing, overwhelming, emotional, unforgettable, life changing, depressing, hopeful. As Mr. Preston commented, "It was everything that I imagined and more. I will never forget the immediate images of destruction, people living in tents, not having anything but the clothes on their backs." He further remarked that "the overall experience changed my life forever. I saw people coming together and helping their fellow Americans and I saw the greatness of students here at Carolina. Everyone had one mission going down there. The camaraderie that we felt was truly amazing and helped motivate me as I returned to Carolina to continue my education. If those students are anything like the rest of the students here at Carolina, you can be guaranteed that our state has a very bright future ahead of us."

Chairman Adams thanked the students and expressed appreciation on behalf of the Board for their unselfish efforts in Biloxi as stewards of the University.

Since there were no other matters to come before the Board of Trustees, Chairman Adams declared the meeting adjourned at 4:00 p.m.

Respectfully submitted,

Thomas L. Stepp  
Secretary