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University of South Carolina

BOARD OF TRUSTEES

April 29, 2005

The University of South Carolina Board of Trustees met on Friday, April 29, 2005, at 2:30 p.m. in the Campus Room of the Capstone House.

Trustees present were: Mr. Herbert C. Adams, Board Chairman; Mr. Miles Loadholt, Board Vice Chairman; Mr. Arthur S. Bahnmueller; Mr. James Bradley; Mr. Samuel R. Foster, II; Mr. William C. Hubbard; Mr. William W. Jones, Jr.; Mr. Toney J. Lister; Ms. Rita M. McKinney; Mr. Robert N. McLellan; Ms. Darla D. Moore; Mr. Michael J. Mungo; Mr. M. Wayne Staton; Mrs. Inez M. Tenenbaum; Mr. John C. von Lehe, Jr.; Mr. Eugene P. Warr, Jr.; Mr. Mack I. Whittle, Jr.; and Mr. Othniel H. Wienges, Jr. Mr. Mark W. Buyck, Jr. and Dr. C. Edward Floyd were absent. The faculty representative, Dr. James Augustine, and the student representative, Mr. Justin Williams, were also present.

Others present were: President Andrew A. Sorensen; Secretary Thomas L. Stepp; Executive Vice President for Academic Affairs and Provost Mark P. Becker; Vice President and Chief Financial Officer Richard W. Kelly; Vice President for Research and Health Sciences Harris Pastides; Vice President for Information Technology and Chief Information Officer William F. Hogue; Vice President for Advancement T.W. Hudson Akin; Vice President for Student Affairs Dennis A. Pruitt; General Counsel Walter (Terry) H. Parham; Vice Provost and Executive Dean for Regional Campuses and Continuing Education Chris P. Plyler; Chancellor of USC Aiken Thomas L. Hallman; Chancellor of USC Upstate John C. Stockwell; Dean of USC Lancaster John Catalano; Dean of USC Salkehatchie Ann Carmichael; Dean of USC Sumter C. Leslie Carpenter; Dean of USC Union James W. Edwards; Associate Provost for Budget and Operations William T. Moore; Associate Provost for Institutional Outreach and Dean of The Graduate School Christine Ebert; Dean of the Arnold School of Public Health Donna L. Richter; Dean of University Libraries Paul A. Willis; Dean of the College of Social Work Leon Ginsberg; Director of Facilities and Operations, Campus Planning and Construction, Joseph O. Rogers, III; Executive Director of the Alumni Association Marsha A. Cole; Assistant Treasurer Susan D. Hanna; Assistant to the Vice President, Division of Business and Finance, Ken

Corbett; Director of the Koger Center Michael C. Taylor; Director of the Office of Internal Audit Alton McCoy; Clinical Professor in the Department of Educational Leadership and Policies, College of Education, Sandra R. Lindsay; Associate Professor and Chair of the Department of Religious Studies, College of Arts and Sciences, Carl D. Evans; former President of the Student Government Association Zachery Scott; University Legislative Liaison John D. Gregory; Director of Periodicals, University Publications; Chris Horn; and Public Information Officer, Office of Media Relations, Karen Petit.

Chairman Adams called the meeting to order and stated that notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated to the members; and a quorum was present to conduct business.

Chairman Adams welcomed everyone and asked to forego introductions because the meeting was beginning considerably later than originally scheduled. He noted that no members of the media were in attendance. At Chairman Adams request, Dr. Evans delivered the invocation.

Chairman Adams stated that there were personnel matters with respect to honorary faculty titles, appointments with tenure, and honorary degree nominations which were appropriate for discussion in Executive Session. Mr. Mungo moved to enter Executive Session. Mr. von Lehe seconded the motion. The vote was taken, and the motion carried.

The following persons were invited to remain: President Sorensen, Secretary Stepp, Dr. Becker, Mr. Kelly, Dr. Pastides, Dr. Hogue, Mr. Akin, Dr. Pruitt, Dr. Plyler, Mr. Parham, Mr. Gregory, Mr. McKinney, Ms. Stone, and Ms. Tweedy.

Return to Open Session

I. APPROVAL OF MINUTES: The following nine of sets of minutes had been circulated by mail to the Board for review and were presented for approval:

- A. Fiscal Policy Committee, February 18, 2005
- B. Buildings and Grounds Committee, February 18, 2005
- C. Intercollegiate Activities Committee, February 18, 2005
- D. Executive Committee, February 18, 2005
- E. Board of Trustees, February 18, 2005
- F. Ad Hoc Committee on Advancement, March 17, 2005
- G. Student-Trustee Liaison Committee, March 17, 2005
- H. Academic Affairs and Faculty Liaison Committee, March 17, 2005
- I. Health Affairs Committee, March 17, 2005

There were no additions, deletions, or corrections to the minutes; therefore, they stood approved as distributed.

II. COMMITTEE REPORTS:

- A. Ad Hoc Committee on Advancement  
(The Honorable Miles Loadholt reported)

The Ad Hoc Committee on Advancement met on Thursday, March 17<sup>th</sup>.

Mr. Gregory and Ms. Mills reported on legislative activities.

The Athletics Department bond indebtedness had been raised from \$40 million to \$60 million by the House and the Senate. The Ways and Means Committee and the House of Representatives approved a \$1 million recurring item for the hydrogen fuel cell initiative and the University will pursue an additional \$11 million. The endowed chairs program had been funded an additional \$30 million. Also, the University was appropriated a one-time sum of \$1.5 million for the Augusta Baker Center; the funds will be used in the School of Journalism to combat childhood illiteracy.

Mr. Gregory reported that the state appropriated \$109 million for life scholarships; \$15 million for Palmetto Fellows; and \$11 million for need-based scholarships.

Ms. Mills stated that there were approximately 40 Bills being tracked which were unique to higher education and 20 additional Bills which impacted all state employees.

Mr. Akin gave an overview of what a capital funding campaign was and how such an operation worked. The University was in the process of determining its readiness to move forward into the next campaign and was working on positioning and branding efforts.

Mr. McKinney reported that numerous University projects had been featured in newspapers and media, both in-state and out-of-state.

In addition, the University will return to underwriting on educational radio. The Division of Research and Health Sciences and the Moore School of Business collaborated with the Advancement Division on this initiative.

Ms. Marsha Cole announced that the Alumni Association's Board of Directors will schedule a one day retreat in April to review various issues and to prepare a strategic plan for the organization.

Ms. McKinney advised that Carolina Day at the State House will be held on Wednesday, March 30<sup>th</sup>; participants will come to Columbia to discuss higher education issues with the legislators; following the meetings, they will gather for lunch.

Chairman Adams commented that the March 30<sup>th</sup> Carolina Day at the State House had been very successful. He encouraged Board members to mark the date, as soon as it is set, on their calendars for next year and to support the alumni by participating in the event.

B. Student-Trustee Liaison Committee  
(The Honorable Rita M. McKinney reported)

The Student-Trustee Liaison Committee met on Thursday, March 17<sup>th</sup>.

Student Government officers from USC Columbia - Justin Williams (President), Ryan Holt (Vice President), and Tommy Preston (Treasurer) - presented an overview of the organization's goals for next year. They included the cultivation of relationships; amendment of the penalty for taking in excess of 16 credit hours; improvement of safety on and around campus; and the expansion of student involvement in athletic activities.

Another issue of concern for students was expensive textbooks and course packets. SGA representatives will meet with the Administration and Faculty Senate to address this matter. As an alternative, deans will be asked to encourage professors to use programs such as "Blackboard" and the website to post supplemental materials on-line.

In 2004, student organizations on campus received \$250,000 to fund various activities. Additional funds were used to finance the USA Today Readership Program for two semesters. A proposal will be submitted to the Board of Trustees to increase the student activity fee by \$2.00 in order to permanently establish this program.

A six-person delegation of students from Carolina and Clemson University traveled to Washington, DC to lobby Congress. Students met with their congressional delegation and the Assistant Secretary of Education; they discussed financial aid, consolidation of loans and budget cuts.

Student representatives from the regional campuses reported on campus activities and the successes and challenges they had experienced this past year.

Dr. Pruitt presented a report on student activity fees for the non-Columbia campuses and explained the process for securing football tickets.

C. Academic Affairs and Faculty Liaison Committee  
(The Honorable John C. von Lehe, Jr. reported)

The Academic Affairs and Faculty Liaison Committee met on Thursday, March 17th. The following items were approved for recommendation to the Board:

1. Honorary Faculty Titles: Twenty seven honorary faculty titles were mailed with the materials for this meeting. They had received all appropriate approvals and were presented to the Committee and to the Board in Executive Session.

The following individual would be awarded the title Distinguished Professor during her final year of service. That title will change to Distinguished Professor Emerita and Dean Emerita effective with her retirement:

- Dean Mary Ann Parsons

For the title Distinguished Professor Emerita effective with their retirement:

- a. Dr. Gwendolyn M. Felton  
b. Dr. Sue Lorch

For the title Distinguished Professor Emeritus effective with their retirement:

- a. Dr. Thomas Bryson  
b. Dr. Robert Carlsson  
c. Dr. Elchanan Cohn  
d. Dr. Andrew Crosland  
e. Dr. William Randolph Folks  
f. Professor Douglas Graham  
g. Dr. Adrian M. Harrell  
h. Dr. James Kane  
i. Dr. William Pierce Liles  
j. Dr. Maurice Nachtigal  
k. Dr. Jerome Odom (and Distinguished Provost Emeritus)  
l. Dr. Gary Reeves  
m. Dr. George Rekers  
n. Dr. Terence Shimp  
o. Dr. John Varner  
p. Dr. Ronald Wilder  
q. Dr. John Willenborg  
r. Dr. John Wright

For the title Distinguished Professor Emeritus concurrent with their retirement:

- a. Dr. William E. Bowers  
b. Dr. William Brannon  
c. Dr. Joseph Rotter

For the title Carolina Distinguished Professor Emeritus effective with his retirement:

- Dr. John W. Baynes

For the title Carolina Distinguished Professor Emeritus concurrent with his retirement:

- Dr. John Skvoretz

For the title The Guy F. Lipscomb, Sr., Distinguished Chair Emeritus effective with his retirement:

- Dr. Roy Wuthier

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of these twenty seven honorary faculty titles. Mr. Staton seconded the motion. The vote was taken, and the motion carried

2. Appointments with Tenure: The following four requests for appointments with tenure were mailed with the materials for this meeting. They had received all appropriate approvals and were presented to the Committee and to the Board in Executive Session without objection.

a. Dr. Jonathan Kupfer would be awarded tenure at the rank of Associate Professor in the Department of Geography, College of Arts and Sciences, effective with his appointment as Associate Professor.

b. Dr. Mitzi Nagarkatti would be awarded tenure at the rank of Professor in the Department of Pathology and Microbiology, School of Medicine, effective with her appointment as Professor.

c. Dr. Prakash Nagarkatti would be awarded tenure at the rank of Professor in the Department of Pathology and Microbiology, School of Medicine, effective with his appointment as Professor.

d. Dr. Christopher Zorn would be awarded tenure at the rank of Associate Professor in the Department of Political Science, College of Arts and Sciences, effective with his appointment as Associate Professor.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of these four appointments with tenure as presented. Mr. Lister seconded the motion. The vote was taken, and the motion carried.

3. Removal of Honorary Degree Candidates From The Table:

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved to remove the names of the following honorary degree recipients from the table:

- |                                      |   |
|--------------------------------------|---|
| a. <u>Judge William W. Wilkins</u>   | will be awarded in May at the School of Law Commencement                                    |
| b. <u>Frank D. Pinckney</u>          | will be awarded in May at the Friday USC Columbia Baccalaureate and Master's Commencement   |
| c. <u>Justice Costa M. Pleicones</u> | will be awarded in May at the Friday USC Columbia Baccalaureate and Master's Commencement   |
| d. <u>Dean Kamen</u>                 | will be awarded in May at the Saturday USC Columbia Baccalaureate and Master's Commencement |

e. Doris Roberts

will be awarded in May  
at the Saturday USC Columbia  
Baccalaureate and Master's  
Commencement

Mr. Bradley seconded the motion. The vote was taken, and the motion carried.

In addition, Provost Becker reported on the status of the project to update the Board of Trustees Goals for the University through 2010; those goals which are academically oriented will be presented to this Committee for review. He also advised that a potential contract with school districts for Principal Continuing Education may be presented to the Executive Committee for consideration in the near future.

D. Health Affairs Committee  
(The Honorable Toney J. Lister reported)

The Health Affairs Committee met on Thursday, March 17<sup>th</sup>. Dean Faulkner presented a comprehensive overview of the School of Medicine's recent efforts to expand more vigorously into the area of research. Several recent events had facilitated this expansion including the Board of Trustees' decision for this institution to become a major research university; the creation of a USC Division of Health Sciences; special funding opportunities; a renewed willingness of Palmetto Richland Hospital and Dorn Veterans Administration Hospital to partner with the University; and a new era of collaboration with the Greenville Hospital System and MUSC.

Dean Faulkner emphasized that currently the School of Medicine was experiencing a spectacular faculty recruitment season. In the area of cancer biology, two new faculty had been hired; they will bring with them 5 NIH grants and will hire 8-10 new basic science faculty members during the next several years. In the area of developmental biology and cardiology, an individual had been recruited from Auburn University; he and his team will bring 2 NIH grants, an EPA grant, and 1 from the American Heart Association.

Perhaps the most exciting endeavor was the USC-Palmetto Health Richland Comprehensive Clinical Neuroscience Center which was being developed in collaboration with the hospital. At the completion of the developmental phase in 5-7 years, 22 new faculty members will be recruited to conduct clinical neuroscience research at the University.

Dean Faulkner indicated that these groups would most importantly set the stage to develop sizable grant applications or program projects. Conservatively it was estimated that their 5 year projected grant funding will total nearly \$45 million and that their impact on the School of Medicine will be extraordinary.

In addition, Dr. Pastides updated the Committee about the Health Sciences South Carolina Collaborative. Members included the presidents of USC and MUSC as

well as the CEO of the Greenville Hospital System and Palmetto Health; to join, an organization must be willing to commit \$2 million per year for a total of 10 years. Spartanburg Regional Medical Center will most likely join this coalition. During the first year, 3 outstanding proposals were generated in the areas of cancer, degenerative neural disease and medical education and patient simulation research.

In preparation for the next round of lottery-funded endowed chairs, Health Sciences South Carolina was developing a vision to create a center of clinical research excellence in South Carolina with hubs in the low country, the Midlands, and the Upstate. It was anticipated that 3-4 linked proposals will be submitted for endowed chairs; together these proposals will comprise the Center of Clinical Research Excellence.

E. Buildings and Grounds Committee:  
(The Honorable William C. Hubbard reported)

Mr. Hubbard remarked that the Buildings and Grounds Committee held earlier today was very productive. Extensive discussions were conducted regarding the proposed expenditure of "more dollars affecting in a more dramatic way the University for generations to come." He explained that Mr. Kelly will review various slides and presentations followed by an opportunity for Board members to ask questions regarding the handout distributed at the meeting describing in detail funding sources and mechanisms for the projects.

Prior to Mr. Kelly's presentation, Mr. Hubbard presented for information or Board action the following items which the Committee had previously studied and reviewed.

1. Russell House Continuous Improvements (Administrative Project Increase): The Russell House Continuous Improvements project budget was increased \$50,000 primarily to fund the additional cost for upgrading the mechanical system and replacement of handrails, painting of additional spaces, and replacement/refinishing of walks and ramps. This increase was funded from Institutional Capital Project Funds (ICPF) for a total budget of \$1,250,000 funded with ICPF.

2. Kirkland Apartment Renovations: The project to renovate the Kirkland Apartments for use by the Department of Justice was approved with a budget of \$1.9 million. The low bid for the construction of the project exceeded the current budget.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to increase the project budget by \$482,567 for a total project budget of \$2,382,567 funded totally with federal funds. Mr. Mungo seconded the motion. The vote was taken, and the motion carried.

3. Humanities Pavilion Restaurant: This project will involve the construction of a new restaurant to serve the northeastern portion of campus. It will be located in the patio area bordered by Gambrell Hall, the Humanities Classroom Building, and the J. Welsh Humanities (Office) Building and will replace the existing Sidewalk Café located in that building.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish the Humanities Pavilion Restaurant project with a budget of \$1.5 million funded with University Funds as presented in the Three Year Capital Plan. Mr. McLellan seconded the motion. The vote was taken, and the motion carried.

4. Koger Center Marquee: This project will involve the construction of a marquee for the Koger Center. Detailed design of the marquee will be coordinated with the zoning requirements of the City of Columbia and approved by the Architectural Design and Review Committee.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish the Koger Center Marquee project with a budget of \$300,000 to be funded with University Funds as presented in the Three Year Capital Plan. Mr. Jones seconded the motion. The vote was taken, and the motion carried.

5. Honors Residence Hall: This project will involve the construction of a new 700 bed honors living and learning community on the land currently occupied by the four towers residence halls and integrated housing offices located at the corners of Main/Blossom/Sumter Streets. As a residential community targeted for first year Honors College and Capstone Scholars students, the living space will be a combination of one and two person rooms in a modified suite style arrangement.

The project costs will include the demolition of the current residence halls and construction of two 350 bed residence halls and a connecting academic center. Pre-design costs were estimated to be \$36.5 million.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish the Honors Residence Hall project with a budget of \$36.5 million funded with Housing Funds. Mr. Foster seconded the motion.

Mr. Hubbard commented that the Buildings and Grounds Committee had viewed an extensive architectural rendering of the proposed project. In-depth discussions were held during the initial presentation to the Committee regarding setbacks from the street in order to ensure pedestrian and student safety as well as attractive landscaping. He believed that the configuration had the potential to transform the Blossom Street corridor for the University.

The vote was taken, and the motion carried.

6. Sale of 1819 Pendleton Street: A parcel of land designated as 1819 Pendleton Street, currently owned by the University, was located in a residential neighborhood. The 1994 Capital Master Plan recommended that this parcel be returned to the public sector to help restore the "residential fabric" of this historic portion of the city. The University had entered into an agreement with the University Neighborhood Association (UNA) which stated that the University will return certain parcels of property in accordance with the above stated Master Plan.

The University wished to sell this parcel to comply with the recommendations for the Capital Master Plan and the terms of the agreement with the University Neighborhood Association.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to approve the sale of 1819 Pendleton Street in accordance with state procedures with the stipulation that the sale price should not be less than the appraised value of the parcel. Mr. Bahnmueller seconded the motion. The vote was taken, and the motion carried.

7. Catawba Street Property Acquisition: The proposed project would involve the acquisition of property located at 1200 Catawba Street. The site contained approximately 4.04 acres with a two story brick office building, paved surface parking, and unimproved surface parking.

This proposed acquisition will provide a site for the construction of an energy facility. Development of the property will be submitted as a separate project at a later date. Construction of the energy facility was included in the scope of work currently approved for the Energy Performance Contract.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to approve the acquisition of 1200 Catawba Street at a cost of \$1,380,000 funded with Institutional Funds. Mr. Loadholt seconded the motion. The vote was taken, and the motion carried.

8. Band Practice Facility and Field: Mr. Hubbard commented that during the two Buildings and Grounds mini retreats held in February, discussion occurred about the need for a new band practice facility. Originally planned was the removal of a parking area to facilitate the project. In response to Mr. Buyck's concern about that possibility, another site location had been identified which offered parking flexibility and adequately addressed the needs of the band.

Previously, the Board of Trustees had approved a project to construct a band practice hall and practice field in the vicinity of Bates House Dormitory and Benson School. The budget for the project was established at \$5 million, funded

with University Funds as presented in the Three Year Capital Plan. After additional study, it had been determined that a better location of the practice facility would be a site on Sumter Street adjacent to the existing Engineering shop building.

Mr. Hubbard remarked that serious consideration was being given to the possibility of moving Dance and the Strings Project to this facility. As one of the most outstanding in the country, the Strings Program had been highlighted extensively in The New York Times; and, the Dance program involved many individuals from the community who were able to take advantage of this University resource. These two offerings, Mr. Hubbard believed, not only advanced the arts, but also engendered good will on behalf of the community toward the University.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval to locate the proposed band practice facility and field on the 300 block of Sumter Street. The previously approved budget and funding source (\$5 million funded with University Funds as presented in the Three Year Capital Plan) would remain unchanged. Mr. von Lehe seconded the motion. The vote was taken, and the motion carried.

9. 2005 Comprehensive Permanent Improvement Plan (CPIP): At the February Board meeting, five projects were submitted for approval for inclusion in the 2005 CPIP. Included in the presentation to the Buildings and Grounds Committee at the planning retreat later in February were several additional projects relating to campus maintenance and repair needs. The following projects were ones with budgets greater than \$250,000 which were planned for the upcoming fiscal year (2005-2006):

a. Jones PSC Renovations: This project would involve the total renovation of the Jones Physical Sciences Center. The scope of work included abatement of asbestos, installation of new mechanical and electrical systems and replacement of aging laboratory equipment. Currently, the total estimated cost for the project was \$52,740,000 and the project was planned to be completed in phases as funding was identified.

The project was approved with a budget of \$5,849,000. An increase of \$9 million was required to allow the next phase to proceed. Approval was contingent on identification and confirmation of departmental funds.

b. Columbia Campus Life Safety Upgrades: This project would entail repairs/renovations to facilities on the Columbia Campus to address life safety deficiencies identified in a comprehensive facility condition analysis conducted in 2004. Phase I will address issues identified as top priorities.

Examples of work included: upgrading of fire and sprinkler systems; modifications to guardrailing systems; correction of fire rating compromises; closing of transoms to maintain rated corridors; and correction of fire door hardware.

Buildings affected by these repairs/renovations included: Currell College, Davis College, Coker Life Sciences, Lieber College, Longstreet Theatre, Wardlaw College, Drayton Hall, Health Sciences Building, and the Williams Brice Building.

The budget for the project was \$2.9 million and will be funded with University Funds as presented in the Three Year Capital Plan.

c. Columbia Campus Roof Repair/Replacement: This project would involve roof repair/replacement of Columbia Campus facilities. These roofs were identified in a comprehensive facility condition analysis conducted in 2004 as being top priorities for replacement. Buildings included in this project were: School of Music, Hamilton College, McKissick, Thomas Cooper Library, Longstreet Theatre, and Jones Physical Sciences Center.

The budget for the project was \$3.4 million to be funded with University Funds as presented in the Three Year Capital Plan.

d. Columbia Campus Window Replacement: This project was for the repair/replacement of windows in facilities on the Columbia Campus.

Buildings to be addressed by this project were: Williams Brice Building, Rutledge College, Hamilton College, Currell College, Wardlaw College, Coker Life Sciences, McKissick, Health Sciences, and Byrnes Center.

The budget for the project was \$7.8 million to be funded with University Funds as presented in the Three Year Capital Plan.

e. Gambrell Hall Renovations: This project would address various maintenance needs in Gambrell Hall. Work will include installation of a new fire alarm system; installation of a sprinkler system; upgrade of the existing mechanical system; interior paint finish upgrade; and replacement of exterior doors and windows. The budget for the project was \$8.2 million to be funded with University Funds as presented in the Three Year Capital Plan.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval to include these projects as presented in the 2005 CPIP funding. Mr. Whittle seconded the motion.

Mr. Adams inquired whether the University had recently expended money on the Jones Physical Sciences Center and whether that amount had been included in the current request. Mr. Kelly indicated that slightly more than \$5 million (which was included in the request) had been spent on the project.

In addition, Mr. Adams asked whether research had been conducted to determine the cost of replacing, rather than renovating, the building. Mr. Kelly explained that it would cost approximately \$50 million - \$60 million to replace the Jones Physical Sciences Center, an amount that the University did not have available for this project; therefore, renovation work must be accomplished in smaller stages as funding was identified.

The vote was taken, and the motion carried.

10. Research Campus Project Proposals: Mr. Hubbard asked Mr. Kelly to summarize the Research Campus presentation which he had delivered to the Buildings and Grounds Committee earlier today.

Mr. Kelly initially remarked that an overview of the first phase of the master plan for the Research Campus had been presented to the Buildings and Grounds Committee. Proposed was a 5 million square foot community which would house both research and private industry associated with the research mechanism as well as residential, commercial, retail, and entertainment entities. "With the approval by the Supreme Court to authorize the \$220 million in Life Science money to support the 3 research institutions in developing economic incentives, economic development and research, we are prepared to recommend to you a plan that would increase our campus by 5 buildings, 590,000 square feet, plus 2 parking garages. The total cost is slightly more than \$141 million."

With the acquisition of the "Hardee's Property" (at the corner of Blossom and Assembly Streets) from the Development Foundation for approximately \$2 million, the initial 2 facilities (designated the "Alpha" and "Beta" buildings with an associated 1,000-car parking garage) will be constructed. This project is known as the Horizon Center. The Beta building will be funded with University funds; the Alpha building will be funded with private sector money; the parking garage will be constructed using TIF (tax increment financing) funds authorized through the county and the city.

Following the investment of private sector and county/city funds, the University will qualify for the Life Science money to fund the Beta building at a cost of \$26 million and an additional \$5 million upfitting allowance.

The proposed Alpha building will contain 110,000 square feet and would cost \$14 million. The University would own the ground on which the building was constructed and would lease it to the developer. The \$15 million parking garage would be on a ground lease to the city and to the county.

The University was requesting Board approval of the following actions in connection with this portion of the Research Campus:

Authorize the acquisition of the Horizon Center block;

Authorize the building of the "Beta" building;

Authorize the leasing of the footprint of the "Alpha" building to Craig Davis Properties;

Authorize the leasing of the footprint to Richland County for the construction of the 1,000 car garage.

Mr. Kelly noted that this particular garage would be on a 40-50 year ground lease; at the conclusion of that term, ownership would revert to the University.

Mr. Kelly addressed the property facing the front of the Colonial Center which was owned and used as a parking lot by the South Carolina Department of Transportation (SCDOT). Within the next week, it was understood that SCDOT would authorize the transfer of that property at no cost to the University for development; currently it was used for approximately 350 employee parking spaces. In return, SCDOT was requesting spaces in the new parking facility to be constructed on that site; the University will ask the City of Columbia to build a 1,400-car parking garage, 350 of which will be allocated to SCDOT.

Mr. Kelly reviewed the specific committee actions requested for this site which included:

Authorize the construction of two buildings on the property:

- (1) "Omega II" - a biomedical research building
- (2) a "spec ground lease" facility (another building, "Omega I") privately funded by Craig Davis Properties on that location.

Craig Davis Properties will build "Omega I" at a cost of \$14 million; in addition, the City of Columbia will fund the parking garage at a cost of \$18 million. Mr. Kelly indicated that the University will then be able to apply those two amounts toward Life Science money which will be used to pay for "Omega II".

And, finally, Mr. Kelly reviewed proposed plans for that portion of the Research Campus identified as the "Arnold School of Public Health block" which was bounded by Assembly/Pendleton/Park/Greene Streets. He noted that Dr. Pastides had available approximately \$3 million of recurring indirect cost recovery monies.

What we want to do is to take the balance of the money that we have in Life Science match and put some money - long term funding - (somewhere between \$15 million - \$17 million) to construct a new Public Health building which will front Park Street to complement and serve as a partner building with the new Arnold School of Public Health.

Mr. Kelly briefly addressed the Carolina Plaza which was also located in that block. Although the Board had authorized \$8 million for its renovation, he stressed that the facility continued to be "an inefficient old hotel and even with \$8 million it is still a very inefficient old building." In order to attract

prominent faculty, the University would need to offer attractive state-of-the-art facilities; therefore, the Administration had recommended to the Buildings and Grounds Committee earlier today and was recommending to the Board that the Carolina Plaza be demolished.

Mr. Bahnmuller expressed concern about the demolition of the Carolina Plaza. He questioned the appropriateness of replacing the building at a cost of \$8 million to renovate vs. constructing a new facility at a cost of \$18 million. Mr. Hubbard pointed out that the functionality of the Carolina Plaza was less than suitable for its intended purpose as a health science facility.

Ms. Moore asked whether projected figures had been determined regarding debt service costs, operating costs and deferred maintenance charges as a result of the new facilities. Mr. Kelly replied that the five new buildings would increase the on campus square footage by 590,000 square feet; 3 of the buildings would be University owned (360,000 square feet); the other 2 would be financed by the private sector.

By virtue of the fact that we have two private buildings being constructed and the two parking garages, we will get roughly \$75 million worth of additional square footage put on our campus for our faculty to use for not more than about \$17 million. In other words, we are buying about 360,000 square feet of space for \$17 million. That comes as a result of the Life Science Act which stated that the General Assembly wanted to stimulate research and economic development at the three research institutions.

The money will be there from the indirect cost recoveries and other federal dollars to support these buildings. Maintenance and operation costs will also be borne through the research efforts of our campus.

Dr. Pastides commented that the University had not been spending a sufficient amount of the indirect cost monies; at risk was the possibility of the federal government altering the negotiated rate of return. "By investing more of the indirect cost recovery in research facilities every several years when we renegotiate that contract with the federal government, we will be able to negotiate for a higher rate of return." A 1½ percent increase in that figure would generate approximately \$3 million.

Mr. Foster referenced a discussion from a previous meeting about the establishment of a deferred maintenance fund to address those needs; he asked whether the indirect cost method would replace this fund. Mr. Kelly clarified that the Board had authorized a \$2.5 million recurring base budget for deferred maintenance and other activities on the campus. "You put it into our budget so that we could leverage it. So that money is there and that's what is paying for a lot of the improvements that you are authorizing on our campus right now."

Approximately 2 years ago, President Sorensen and Dr. Pastides had approved the appropriation of 14 percent of indirect cost recovery monies into a fund for

the construction of new facilities or for the maintenance/renovation of current ones. Dr. Pastides had advanced to the University \$3 million on a long term basis; during the first year, the University will use \$2 million for the acquisition of the "Hardee's Block property." The remaining \$1 million will continue to fund the development of Research Campus efforts.

Then we think we will step into a financial situation where we believe we will have to come up with \$17 million of this roughly \$75 million worth of University facilities. If that is the case, we will end up spending about \$1 to \$1.25 million of that in long term financing to get to the \$17 million that we need.

That will leave us about \$1.5 to \$1.75 million recurring money available. The maintenance and operation costs for the 3 facilities that you are talking about will run somewhere in the neighborhood of \$1.25 to \$1.5 million.

So we believe that within the \$3 million that Dr. Pastides has given us access to, we have not only the \$17 million covered, but we have the operation and maintenance covered for those facilities also. In response to Ms. Moore's question concerning the \$500 million of deferred maintenance costs which had been identified, Mr. Kelly stated that the preponderance of the 2005 CPIP (Comprehensive Permanent Improvement Plan) items addressed those particular needs; each year the University was diligently and systematically reducing the amount. "We are trying to put into place, when we are talking about building new buildings and buying new buildings, the operational costs as well. We have done that with these new buildings here."

Mr. Gregory also remarked that the General Assembly had been advised that a top priority for the University in the 2006 Bond Bill will be renovations money.

Mr. Kelly further commented that the University's maintenance and operations budget was most likely one of the lowest in the entire country. Currently, to maintain and operate a building costs approximately \$5 per square foot; for the University, that expenditure ranges between \$2 - \$2.50 per square foot. "We try to pick up some maintenance and operation money at the same time we are trying to compete against law enforcement, against utilities, against academics, and some of the other things that are going on at the University."

Mr. Hubbard presented the following action items regarding the Research Campus for Board consideration:

a. On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval to acquire the Horizon Center city block bounded by College, Park, Greene, and Lincoln Streets. Mr. von Lehe seconded the motion. The vote was taken, and the motion carried. Ms. McKinney recused herself from the voting process because of the involvement of her employer, the McNair Law Firm, in this matter.

b. On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval to move additional space for Public Health from the Carolina Plaza to a new location on the southwest corner of the property and to demolish the

Carolina Plaza. Mr. Loadholt seconded the motion. The vote was taken, and the motion carried. Mr. Bahnmueller cast a vote of "no" in conjunction with the demolition of the Carolina Plaza portion of the motion only. Ms. McKinney recused herself from the voting process because of the involvement of her employer, the McNair Law Firm, in this matter.

c. On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval to construct the "Omega II" building on the property to be acquired from the South Carolina Department of Transportation. Mr. Wienges seconded the motion. The vote was taken, and the motion carried.

d. On behalf of the Buildings and Grounds Committee, Mr. Loadholt moved approval to construct the "Beta" building on the property to be acquired from the USC Development Foundation. Ms. Moore seconded the motion. The vote was taken, and the motion carried.

e. On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval to enter into a ground lease of the footprint of the "Alpha" building and an associated parking garage to Craig Davis Properties for \$1 per year. Mr. Staton seconded the motion. The vote was taken, and the motion carried.

f. On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval to enter into a ground lease of the footprint of the "Omega I" building to Craig Davis Properties for \$1 per year. Mr. Foster seconded the motion. The vote was taken, and the motion carried.

g. On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval to enter into a ground lease with the City of Columbia for the construction of a parking garage on a portion of the property to be acquired from the South Carolina Department of Transportation. Mr. Lister seconded the motion. The vote was taken, and the motion carried.

h. On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval to acquire the "Hardees block" from the Development Foundation. Mr. Jones seconded the motion. The vote was taken, and the motion carried.

11. Carolina Baseball Stadium: Mr. Kelly stated that following the review of several sites and the approval of the Board to establish a project for \$750,000, an architect had been hired to review the various locations. Following Coach Tanner's suggestion, a team of University officials visited the baseball stadium at the University of Arkansas. Mr. Kelly displayed a rendering of the proposed University stadium which was a replica of the one located in Fayetteville, with minor changes. It will hold approximately 6,000 seats with an additional seating capacity of 1,200 along the berm area; expanding that number in

phases to more than 10,000 will readily be possible. Representatives from the University had met with city officials yesterday to determine whether any issues existed in association with this proposal.

Mr. Kelly remarked that the most significant challenge to face was the \$17.5 million budget. Originally, the Athletics Department had budgeted \$10 million for a stadium which would have cost approximately \$11.5 to \$12 million to build; with the inclusion of land costs, that figure would most likely increase the initial amount another \$2 to \$3 million. Therefore, the University will ask the Athletics Department to fund \$14 million of the total; also anticipated was approximately \$1.2 million of University funding and \$3 million of other funding to be raised.

Mr. Hubbard stated that this project was the result of a 2004 architectural and engineering study for the design and development of a new baseball stadium. It was proposed to locate the stadium to the West and Northwest of the Colonial Center.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval to increase the budget for this project to \$17.5 million to be funded with \$14,000,000 in Athletics Funds, \$1,200,000 in Institutional Funds, and up to \$3,000,000 in other funding. Mr. Foster seconded the motion.

Mr. Lister expressed concern about the Athletics Department funding the additional \$4 million. President Sorensen responded that he had recently spoken with Mr. Eric Hyman, who will begin employment on July 1 as the University's new Athletics Director, about this matter. Mr. Hyman indicated that he had built the baseball stadium at Texas Christian University from all private donations and no university dollars. President Sorensen was confident that Mr. Hyman will be an entrepreneurial development officer for the Athletics Department.

Mr. Kelly also noted that Mr. Brad Edwards, Senior Associate Athletics Director for Business and Development, had indicated that he was considering the possibility of approaching either a foundation or an individual from the private sector to purchase the land; the Athletics Department would then buy the property and amortize the amount of the purchase during an established period of time; funding for this purchase would most likely come from the operational budget. Under discussion with President Sorensen was the possibility of the University identifying the additional \$4 million and the Athletics Department repaying that amount through its operational budget over a period of time.

The vote was taken, and the motion carried.

12. Facilities Relocation: This project was for the relocation of the various University facilities' functions currently occupying the proposed site of the new baseball stadium. Included were the University motor pool and service

operations, Landscaping and Environmental Services, Consolidated Services, Facilities Services, Custodial Services, Campus Planning and Construction, hazardous materials storage, various exterior support functions and an underground fuel storage facility.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval to establish a project for the acquisition of land and facilities including any modifications and/or renovations of facilities for the relocation of the various facilities functions as described in the materials distributed for the meeting. The estimated budget for this project was \$5,000,000 funded with Institutional Funds. Mr. von Lehe seconded the motion. The vote was taken, and the motion carried.

F. Executive Committee  
(The Honorable Herbert C. Adams reported)

The Executive Committee met on Saturday, April 16<sup>th</sup> and earlier today. The following items were approved for recommendation to the Board:

1. Confirmation of Appointment of Athletics Director:

Chairman Adams explained that a two-thirds vote of the entire Board (14 votes) was required by the Bylaws Article III, Section 20 to confirm the appointment of the Athletics Director.

Mr. Foster moved approval to confirm the action taken by the Executive Committee on April 16, 2005 to employ Eric C. Hyman as Director of Athletics. Mr. von Lehe seconded the motion. The vote was taken, and the motion carried unanimously. The necessary quorum of 14 voting members of the Board of Trustees was present.

2. "Leadership Pipeline Initiative with Olde English Consortium": Dean Les Sternberg was requesting Board approval of a fixed-cost program contract between the USC College of Education and a school district or consortium in order to create a two-year program of coursework and seminars preparing future administrators; graduates will be eligible for principal certification in South Carolina. This request had received all appropriate academic and administrative approvals.

Mrs. Tenenbaum moved approval of the "Leadership Pipeline Initiative with Olde English Consortium" as described in the materials distributed for the meeting. Mr. Staton seconded the motion. The vote was taken, and the motion carried.

3. Parking Revenue Bond Resolution: The University was requesting approval of a Parking Revenue Bond Resolution in the amount of \$12,400,000 to fund the construction of the approximately 980 space Bull Street parking garage addition located at the corner of Bull and Blossom Streets.

Mr. Staton moved approval of the Parking Revenue Bond Resolution as described in the materials distributed for the meeting. Mr. Warr seconded the motion. The

vote was taken, and the motion carried. Ms. McKinney recused herself from voting because her employer, the McNair Law Firm, was representing the University as Bond Counsel in this matter. [Exhibit A]

4. Sonoco International Business Department Fund: The University was requesting approval to establish an endowment fund to provide support for the Department of International Business in the Moore School of Business. The Donor intended to contribute \$3 million payable in equal annual installments over a 5-year period beginning January 2006. In return, the University will permanently name that department "The Sonoco International Business Department in the Moore School of Business."

Mr. Staton moved approval to establish an endowment fund to provide support for the Department of International Business and to permanently name that department "The Sonoco International Business Department in the Moore School of Business." Mr. Wienges seconded the motion. The vote was taken, and the motion carried.

5. USC Upstate Fixed Fee for Summer Supplemental Courses: USC Upstate was requesting approval to market early two new Summer Transition Programs with a fixed fee structure. These summer programs were designed to promote retention and jump-start the academic career of two select groups of entering freshmen: academically talented students providing for them an enhanced and enriched academic experience; and students who were potentially at risk or in need of transition assistance. There will be a fixed fee tuition of \$545 per student for one 3-credit hour course during Summer II. This request had received all appropriate academic and administrative approvals.

Mr. von Lehe moved approval of the USC Upstate Summer Supplemental Courses as presented. Mr. Jones seconded the motion. The vote was taken, and the motion carried.

The Executive Committee had also approved several indefinite delivery contracts; a USC Development Foundation contract to secure commercial capital in an amount not to exceed \$2 million to finance completion of the Thomas Cooper Library additions; establishment of a quasi-endowment fund to provide scholarship assistance to students; and a contract with South Carolina Electric and Gas to change the rate service to the National Advocacy Center.

In addition, the Executive Committee approved contract extensions or new contracts for Coaches Curtis Frye and Ray Tanner.

III. REPORT OF THE ALUMNI ASSOCIATION: Chairman Adams called on Ms. McKinney who reported that it was with pleasure and much enthusiasm that she cast her vote for Mr. Hyman as the Athletics Director. Her research had indicated that

Mr. Hyman had garnered an outstanding record of working with alumni and alumni associations; she applauded President Sorensen for his selection.

The Alumni Association had been very active recently in the area of scholarships; a total of \$550,000 had been awarded (25 Alumni Scholarships valued at \$14,000 each; 96 Legacy Scholarships valued at \$2,000 each; 1 Greener Scholarship valued at \$8,000). The Association was also contributing \$200,000 to the Carolina Scholars Finalists.

Participation in this year's Carolina Day at the Statehouse on March 30<sup>th</sup> had been excellent; 240 individuals had attended the event. Ms. McKinney especially noted that several members of the Board of Visitors had participated. Also recognized were Mr. Johnny Gregory and Ms. Shirley Mills for their hard work. "I see it growing and being fine tuned and expect it to become a very strong arm of advocacy for the University." Ms. McKinney hoped that this event would lead to alumni association members working more closely with legislators in their respective communities throughout the year.

With graduation approaching, last week the Alumni Association sponsored "Senior Appreciation Week." In an effort to further involve graduates in the University, the "Senior Gift Program" generated more than \$5,000 in donations from 153 seniors.

At the end of May, Alumni University was scheduled; participants will have the unique opportunity of viewing The Hunley more closely than ever before.

Last Friday, the Executive Committee of the Alumni Association gathered for a one day planning retreat. Association activities were thoroughly examined to ascertain those which should be continued, others which should be "tweaked", and possible new activities to add. Two pieces of research significantly enhanced this effort: a marketing and branding study which provided feedback about the Association's communication efforts; a draft report from Grenzebach Glier & Associates which assisted in the formation of a strategic plan for the Alumni Association. Ms. McKinney will present an overview of the reports in the near future.

Based on these two pieces of research, Ms. McKinney believed that the Association will focus on the information delivered to alumni members in order to "make them feel connected" as well as an increased emphasis on working with alumni groups outside of the Columbia area (South Carolina/North Carolina/Georgia area).

IV. REPORT OF THE PRESIDENT: Chairman Adams called on President Sorensen who commented that he had recently completed the third year of "Bow Tie Bus Tours." A palpable enthusiasm about the University had been detected during the tour, unlike the other years. Attendance at all of the planned events had increased

significantly; particularly referenced were school visits. In the past, 10-12 students had attended President Sorensen's visits to schools; during this tour, more than 100 students came to Greeneville High School to meet him and to hear him talk about the University.

President Sorensen was also pleased to announce that this year the University had received 13,100 admission applications for 3,450 openings - the highest number in the history of this institution; SAT scores and GPAs (Grade Point Averages) of applicants were also the highest in the history of the University.

Recently, Provost Becker and Vice President Pastides had hosted, with President Sorensen, a reception for new faculty. He specifically referenced a husband and wife team who had been recruited from the History Department at Vanderbilt University and who had recently returned from a conference at Cambridge University in England. The perception of fellow British historians who had also attended this conference was that the University of South Carolina History Department was "a hot place" and the best place in the United States for southern and American history. President Sorensen remarked that these comments engendered feelings of exhilaration and excitement.

President Sorensen thanked Board members for their thoughtful analysis of the Research Campus proposals. "I can't begin to thank you enough for your support of this very ambitious program and I am especially indebted to William Hubbard as Chair of the Buildings and Grounds Committee for suggesting a two-day retreat to discuss these issues."

President Sorensen also extended his appreciation to Mr. Kelly, the Chief Financial Officer, who very inventively devised a plan to grow \$75 million from an initial amount of \$17 million.

President Sorensen noted that the Legislature had been "indescribably" supportive. As the fourth year in which he had participated in the budget planning process for the University, it was the first time that the budget had not been cut significantly from the preceding year. In fact, he remarked, the budget had been increased substantially in below the line items. A 4 percent compensation increase for faculty and staff had been included; a \$1 million proposal for hydrogen research had been added as a recurring budget item as well as funding for nanotechnology (originally considered "below the line"); an additional \$2 million had been designated for deferred maintenance; an additional \$5 million had been proposed for construction of a new Law School. "It is unprecedented in my history of lobbying various legislators to have this kind of response and I am enormously grateful to all of you." He particularly thanked Senator John Coursen; Speaker

David Wilkins; Bobby Harrell, Chair of the House Ways and Means Committee; and, Hugh Leatherman, Chair of the Senate Finance Committee.

President Sorensen thanked Justin Williams, President of the Student Government Association, who had displayed outstanding leadership recently while dealing with potentially volatile and complex situations involving students. "He has stood tall, been very firm, and has advocated adherence to high moral and ethical standards."

At this time, President Sorensen asked Provost Becker and Vice President Pastides to update the Board about the status of the various dean searches. Provost Becker stated that the Honors College dean search was well underway. Four candidates had been interviewed for the position; an additional applicant will be interviewed most likely during the upcoming week. It was anticipated that President Sorensen would offer the position to one of the candidates shortly after the final interview.

For the School of Music dean search, the fourth and final candidate was on campus today. Provost Becker expected a report from the search committee next week.

Dean White from the College of Engineering and Information Technology announced that he will step down from the position at the end of this term. Provost Becker was in the process of appointing a search committee for Dean White's replacement.

Vice President Pastides was pleased to announce the appointment of the new dean for the College of Social Work, Dr. Dennis Poole, who was currently a department chair at the University of Texas at Austin; he will join the University community beginning August 16. Dr. Poole was editor in chief of one of the most prestigious social work journals in the country; he had also been a Dean's Fellow and a Visiting Scholar at Oxford University. Dr. Pastides thanked Dr. Leon Ginsberg, the current dean of the College of Social Work, for his many years of stewardship at the University. He also complimented Dean Pat Moody for chairing this search in a most professional manner.

For the College of Nursing, three highly qualified candidates will be visiting the campus during the next two weeks. Dr. Pastides explained that hiring a dean of nursing was a very challenging task. There were many openings in the country and talented nursing administrators were very highly paid. He thanked Dean Paul Willis for chairing that committee.

President Sorensen announced that he and Mrs. Sorensen and Secretary Stepp will be attending 13 Carolina commencement ceremonies during the next 8 days. He looked forward to being with the various deans and chancellors at their respective

institutions; it was anticipated that he will shake a total of more than 5,000 hands during those ceremonies. President Sorensen will also deliver 2 additional commencement speeches: one at Hammond School and the other at Midlands Technical College.

V. OTHER MATTERS:

A. Change of the Bylaws for the Board of Visitors: Chairman Adams called on Secretary Stepp who remarked that one of the privileges of the Board of Trustees Office was the operation of the Board of Visitors. He thanked Board members for the quality of those persons they appointed to serve. He also noted that the activity and the role in the life of the University and the enthusiasm of the Board of Visitors continued to grow yearly.

Secretary Stepp explained that the Board of Visitors was defined in the Bylaws of this Board. Therefore, he was recommending the following modification for consideration at the next meeting: under Article XIII, Section I, Paragraph 3 of the Bylaws, to change the term of office from a one-year term to a two-year term in the following sentence, "The Chairman and Vice Chairman of the Board of Visitors shall be elected by the members of the Board of Visitors for a one-year term."

Secretary Stepp explained that the Chairman of the Board of Visitors presided over approximately five meetings. By the time this individual was acclimated to the role, the term of office was ending leaving little time for a significant chairmanship. Membership on the Board of Visitors extended for a period of two years with the potential to serve an additional two-year term. Therefore, he was recommending that the officers of the Board of Visitors be permitted to serve two-year terms. This change will be proposed to the Board in a formal manner during the next meeting in June as required in the process to amend the Bylaws.

B. Presentation of Certificate of Appreciation to Zachery Scott:

Chairman Adams asked Mr. Zachery Scott, previous President of the Student Government Association, to come forward to the podium. President Sorensen and Secretary Stepp presented to him a framed Certificate of Appreciation for his outstanding contributions and service to the University while the Board of Trustees recognized his efforts with a round of applause.

Chairman Adams asked the Board to make it a priority to attend those commencement exercises near to their home and especially the Columbia commencements. "The main reason we are here is about to be celebrated and I would hope that we as Trustees will recognize the achievements of the young people of our state." Chairman Adams will deliver the commencement address at the USC Union exercises; Mr. Foster will deliver the commencement address at the USC Lancaster ceremony.

Mr. Foster asked for a moment of personal privilege to ask the Board of Trustees to acknowledge the second national championship of the USC Equestrian Team. He suggested that Secretary Stepp invite the team to a fall Board meeting in order to officially recognize this accomplishment.

And, finally, Chairman Adams commented that he had joined Senator Setzler, Mr. Hubbard, President Sorensen, and Secretary Stepp the previous evening to attend a reception and dinner in honor of Mr. Mungo who had been selected as Outstanding Citizen of the Year by the Indian Waters Council of the Boy Scouts of America.

Since there were no other matters to come before the Board of Trustees, Chairman Adams declared the meeting adjourned at 4:15 p.m.

Respectfully submitted,

Thomas L. Stepp  
Secretary